# Product Differentiation and Oligopoly: a Network Approach

Bruno Pellegrino

UNIVERSITY OF MARYLAND

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#### Abstract

This paper develops a theory of oligopoly and markups in general equilibrium. Firms compete in a network of product market rivalries that emerges endogenously out of the characteristics of the products and services they supply. My model embeds a novel, highly tractable and scalable demand system (GHL) that can be estimated for the universe of public corporations in the USA, using publicly-available data. Using the model, I compute firm-level markups and decompose them into: 1) a new measure of firm productivity that accounts for product quality and is volumetric-invariant; 2) a metric of network centrality, which captures the extent of competition from substitute products, and determines firms' ability to extract monopoly rents. I estimate that, in 2019, oligopoly lowered total surplus by 11.5% and depressed consumer surplus by 31%. My analysis also suggests that both numbers were significantly lower in the mid-90s (7.9% and 21.5%, respectively). Although these results are robust to a number generalizations of the model (multi-product firms, input-output linkages, exclusion of non-tradable industries...) they should nonetheless be interpreted with care due to data limitations.

**JEL Codes**: D2, D4, D6, E2, L1, O4

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bpellegr@umd.edu | Robert H. Smith School of Business, University of Maryland, College Park, MD 20742.

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## 1. Introduction

Recent empirical evidence suggests that firms vary enormously in their degree of market power, as measured as the price markup over marginal cost (De Loecker et al., 2020, henceforth DEU). In the United States, both the level and the dispersion of these markups appears to have increased over the last few decades. This increase has been accompanied with a secular rise in industry concentration (Grullon et al., 2019; Kwon et al., 2021).

Why do some firms charge such large markups, while others price close to marginal cost? What drives the observed changes in the distribution of markups? And what are the macroeconomic implications of these trends for aggregate productivity and consumer welfare?

Standard price theory arguments suggest that the recent upward trends in markups and industry concentration may have major implications for competition policy. Some observers believe that they reflect an oligopolization of US industries; the newly-appointed chairman of the Federal Trade Commission even went as far as suggesting that a new paradigm in antitrust policy needs to be developed in response to it (Khan, 2018). However, interpreting these trends through the lens of economic theory presents an imposing methodological challenge.

The study of market power has traditionally resided within Empirical Industrial Organization (EIO - Einav and Levin, 2010). This literature has developed two broad strategies to measure markups. The first is the "supply" approach, which relies on production function estimation (De Loecker, 2011): its key advantage is that it's implemented on balance sheet data (available across many different industries) and does not impose any conduct assumption. This approach has been instrumental to measuring the rise of markups among US publicly-traded firms (DEU).<sup>1</sup> The key shortcoming of the supply approach is that it is silent on *why* firms charge markups, why these markups change over time, and in the cross-section.

The second is the "demand" approach: as the name suggests, it is based instead on demand estimation (Berry et al., 1995; Nevo, 2001, ...), and it models a firm's ability to price above marginal cost in terms on the availability of substitute products. This approach yields insights on the causes of markups, their heterogeneity, and for this reason it plays an important role in antitrust policy. The crucial disadvantage of the demand approach is that it requires data on market prices and physical output sold; this data is not available for more than a handful of industries (Syverson, 2019) precluding its application in macroeconomics. Another limitation of this approach is the lack of scalability due to the curse of dimensionality: in a model with n firms, the economist effectively needs to first estimate  $n^2$  cross-price demand elasticities—one for each pair of rivals.

Moreover, in studying product market demand in macroeconomics, we are faced with an even more daunting conceptual challenge: a key input into demand analysis is the *market definition* – that is, the economist needs to understand, for each relevant product, what is the set of available substitutes and how strong is substitution between product pairs. Market definition is often a deciding factor in antitrust litigations. It is hard enough to define individual markets without incurring in a variety of ideological biases; the complexity of this challenge is compounded several times over when we move from an industry setting to a macro setting. To study market power in macro setting, we face the seemingly insurmountable challenge of objectively defining multiple, potentially-interlinked product markets at the same time. Industry classifications (such as NAICS) are not a solution to this problem: not only are they equally arbitrary (Chen et al., 2016 show that firms strategically manipulate their industry codes), but they are based on production process similarities, not on product substitutability. In other words, they are appropriate for estimating production functions, but they are not suitable for demand estimation.

The consequence of these methodological limitations is that, while we can *measure* changes in the distribution

 $<sup>^{1}</sup>$ In addition, Baqaee and Farhi (2020) have recently shown how to approximate the deadweight loss from resource misallocation using the cross-sectional distribution of markups.

of markups in the macroeconomy using the supply approach, the infeasibility of the demand approach severely limits our ability to understand their causes and consequences, and to perform policy-relevant counterfactuals.

In this paper, I tackle these challenges head-on, and develop a theory of oligopoly and markups in general equilibrium. I then take the theory to the data to unpack the sources of markups heterogeneity, and to investigate the changing welfare consequences of oligopoly power in the United States.

The model that I propose is populated by a finite set of granular firms that behave as oligopolists, and which coexist with a continuum of competitive atomistic producers that enter and exit endogenously. To model product market competition among the oligopolists I propose a new, highly tractable and scalable demand system – Generalized Hedonic-Linear (GHL). Its key innovation is to dispense with the notions of industry and sector altogether, building instead on the tradition of hedonic demand (Lancaster, 1966; Rosen, 1974). My model links the cross-price elasticity of demand between all firms in the economy to the fundamental attributes of the products they supply. Each firm's output is modeled as a bundle of characteristics that are individually valued by the representative consumer. The cross-price elasticity of demand between two firms depends on the characteristics embedded in their output. If two companies' products contain similar characteristics, the cross-price elasticity of demand between their products is high. The result is a rather different picture of the product market: not a static collection of sectors, but a network, in which the distance between nodes reflects product similarity and strategic interaction between firms.

I show how to estimate this demand system for an unprecedentedly-large set of firms using a dataset recently developed by Hoberg and Phillips (2016). This dataset provides measures of product similarity for all pairs of publicly-traded corporations in the US. These, in turn, are based on a computational-linguistics analysis of product descriptions contained in firms' SEC forms 10-K. My model mapped these similarity my model into an  $n \times n$  matrix of cross-price demand elasticities. A unique feature this remarkable dabase is that the similarity scores are vary over time, as firms update yearly these product description: this allows my model's demand elasticity to vary over time.

I validate the GHL demand system in several ways. First, I show that the macro-cluster structure of the network of product rivalries overlaps (almost perfectly) with GIC product industries. Then, I show that, for a sample of firm pairs that have been studied in the IO literature, the cross-price demand elasticities implied by the paper match almost perfectly (without directly targeting) the corresponding microeconometric estimates. Finally, I show that the markups implied by the model correlate highly (both over time and in the cross section) with those estimated by De Loecker, Eeckhout and Unger (2020). In addition, HP provide additional validation in their paper.

I use my model to decompose the markups of US public corporations into two forces. The first is a novel measure of *(hedonic-adjusted) productivity*; the second is a measure of *product market centrality*, which captures the intensity of product market competition coming from producers of substitute products. Firms display a significant amount of variation across both measures; moreover, dispersion of productivity has increased over time, consistently with the "superstar firms" hypothesis (Autor et al., 2020), while product market centrality has fallen dramatically, reflecting a broad increase in market power.

I then use my model to compute the deadweight loss from oligopoly and to simulate changes in total surplus and consumer surplus for a number of counterfactuals. I find that the welfare costs of oligopoly are sizable. By moving to an allocation in which firms price at marginal cost (that is, in which they behave as if they were atomistic players in a perfectly-competitive market), total surplus rises by 12.6 percentage points; consumer surplus increases by 31%, partly due to total surplus being reallocated from producers to consumers. By computing a separate counterfactual that keeps the aggregate labor supply fixed (markups are equalized, rather than eliminated), I determine that a significant share of the welfare loss from oligopoly—about 7.7 percentage points of the aforementioned 12.6—occurs by way of factor misallocation. In other words, the deadweight loss is driven not only by an underutilization of inputs, but also by a suboptimal mix of goods being produced. I also simulate a counterfactual in which all firms in the economy are owned by a single producer that implements a collusive equilibrium. Under this scenario, total surplus would drop by about one-tenth: with some degree of abstraction, we can think of this estimate as an upper bound to the welfare benefits of antitrust. Also, in this monopolistic/collusive equilibrium consumer surplus would decrease by about 38%, due partly to surplus being reallocated from consumers to producers.

By mapping my model to firm-level data for a period of 26 consecutive years, I investigate the welfare consequences of the rise in concentration and markups between 1996 and 2019. I find that the share of surplus appropriated by companies in the form of oligopoly profits has increased from about 15.5% (in 1996) to 22.7% (in 2019). I perform various robustness checks to ensure (to the best of my ability) that these findings are robust to different assumptions about returns to scale, and that they are unlikely to be driven by the exclusion of foreign and private firms, or by non-tradable sectors.

The efficiency costs of oligopoly have also increased over this period. In terms of total surplus, the gap between the oligopolistic equilibrium and perfect competition (the deadweight loss) has increased from 7.9% (in 1996) to 12.6% (in 2019).

Consumer surplus is thus adversely affected via two channels: less surplus is produced overall (as a percentage of the surplus that *could* be produced), and less of the diminished surplus is allocated to the consumer in equilibrium. Thus, an important contribution of this paper is to make progress on understanding the distributional implications of oligopoly.

In sum, the empirical implementation of the model points to an increase in oligopoly power over the last quarter century, measured as: (1) an increase in the deadweight losses induced by oligopolistic behavior; (2) a decline in the share of total surplus that accrues to consumers.

I generalize my model in several ways and show that my results are robust to all of the following modifications, including: 1) I allow heterogeneity in the slope of the marginal cost function across firms; 2) I incorporate private and non-US firms, modelling them as a competitive fringe of atomistic firms that enter and exit endogenously; 3) I estimate a version of the model from which I exclude non-tradable sectors (thus showing that the previous results are not an artifact of ignoring geography); 4) I create and estimate a multi-product version of the model; 5) I add an input-output network, thus allowing firms to be vertically related through the supply chain; 6) I estimate a version of the model in which firms play Nash-in-prices (Bertrand) as opposed to Nash-in-quantities (Cournot); 7) I consider the case where labor supply is inelastic.

This is the very first paper to derive a network oligopoly game starting from a hedonic utility specification, to embed the game in a general equilibrium framework and to take the resulting model to the data in a structural way. The key assumption is that the representative consumer's preferences are described by a utility function that is quadratic-in-characteristics. Based on these assumptions, the firms in my model play a linear-quadratic game over a weighted network, a type of potential game that has been extensively studied in the micro theory literature (see Ballester, Calvó-Armengol and Zenou, 2006; Ushchev and Zenou, 2018).

Crucially, the empirical implementation of GHL does not require any proprietary or confidential data, and is computationally tractable. Two datasets are required: Compustat and HP's cosine similarity data, which the authors have made publicly-accessible through an online repository.<sup>2</sup> Combined with the fact that the model is uniquely tractable and scalable, it can thus find a multiplicity of applications in macroeconomics, finance and international economics.

This paper aims to connect the new EIO literature (Einav and Levin, 2010) to two recent and growing branches of macroeconomics that use micro-data.

The first is the literature on networks (Atalay, Hortacsu, Roberts and Syverson, 2011; Acemoglu, Carvalho, Ozdaglar and Tahbaz-Salehi, 2012; Carvalho, 2014; Acemoglu, Ozdaglar and Tahbaz-Salehi, 2017; Carvalho and Tahbaz-Salehi, 2019; Baqaee and Farhi, 2020; Carvalho, Nirei, Saito and Tahbaz-Salehi, 2020). I contribute to and expand this literature, which has mostly focused on input-output networks, by considering a

 $<sup>^{2}</sup> See \ \underline{hobergphillips.tuck.dartmouth.edu}$ 

different type of network: that of product market rivalries.<sup>3</sup>

The second is the literature on markups and industry concentration (De Loecker, Eeckhout and Unger, 2020; Autor, Dorn, Katz, Patterson and Van Reenen, 2020; Edmond, Midrigan and Xu, 2018; Covarrubias, Gutiérrez and Philippon, 2020; Syverson, 2019). This paper builds on and adds to this body of work by incorporating hedonic demand as well as new data. These features allow me to go beyond markups and concentration, and to create a rich, high-dimensional representation of the competitive environment. In my model, firms differ not only by their productivity, but also by their products' characteristics; as a consequence, each firm has a distinct set of competitors that changes over time, as firms update their product's description in their SEC filings.

The rest of the paper is organized as follows. In Section 2, I present my theoretical model. In Section 3, I present the data used in the empirical part of the paper and show how it is mapped to the model. In Section 4, I validate the GHL demand system introduced in this paper. In Section 5, I present my empirical results. In Section 6, I discuss a number of extensions and robustness checks. In Section 7, I present my conclusions and discuss how my findings can inform the current debate on market power and antitrust policy.

<sup>&</sup>lt;sup>3</sup>Outside the macro-networks literature, Bloom, Schankerman and Van Reenen (2013) have studied rivalry networks in a seminal empirical study of R&D spillovers.

## 2. A Network Theory of Oligopoly and Markups

In this section, I present a general equilibrium model in which firms produce differentiated products and compete à la Cournot. For expositional purposes, I start by laying out the basic model that only includes granular oligopolistic firms. After characterizing the equilibrium of this model economy and outlining a series of counterfactuals of interest, I extend the model (in Subsection 2.10) by adding a continuum of perfectly-competitive atomistic firms.

### 2.1. Generalized Hedonic-Linear (GHL) Demand

There are n firms, indexed by  $i \in \{1, 2, ..., n\}$  that produce differentiated products. Following the tradition of hedonic demand in differentiated product markets (Lancaster, 1966; Rosen, 1974), I assume that consumers value each product as a bundle of characteristics. The number of characteristics is (n + m).

There are two types of characteristics. The first m characteristics are common across all goods and are indexed by  $k \in \{1, 2, ..., m\}$ , while the remaining n characteristics are idiosyncratic (that is, they are product-specific and cannot be imitated by other products) and therefore have the same index i as the corresponding product. The scalar  $a_{ki}$  is the number of units of common characteristic j provided by product i. Each product is described by an m-dimensional, strictly-positive column vector  $\mathbf{a}_i$ , which I assume to be of unit length – formally:

$$\mathbf{a}_i = \begin{bmatrix} a_{1i} & a_{2i} & \dots & a_{mi} \end{bmatrix}' \tag{2.1}$$

such that 
$$\sum_{k=1}^{m} a_{ki}^2 = 1 \quad \forall \ i \in \{1, 2, ..., n\}$$
(2.2)

The vector  $\mathbf{a}_i$  therefore provides firm *i*'s coordinates in the space of common characteristics. We can stack all the coordinate vectors  $\mathbf{a}_i$  inside a  $m \times n$  matrix that we call  $\mathbf{A}$ :

$$\mathbf{A} \equiv \begin{bmatrix} \mathbf{a}_1 & \mathbf{a}_2 & \cdots & \mathbf{a}_n \end{bmatrix} \equiv \begin{bmatrix} a_{11} & a_{12} & \cdots & a_{1n} \\ a_{21} & a_{22} & \cdots & a_{2n} \\ \vdots & \vdots & \ddots & \vdots \\ a_{m1} & a_{m2} & \cdots & a_{mn} \end{bmatrix}$$
(2.3)

Let  $q_i$  be the number of units produced by firm *i* and consumed by the representative agent, which we write inside the *n*-dimensional vector **q**:

$$\mathbf{q} = \begin{bmatrix} q_1 & q_2 & \cdots & q_n \end{bmatrix}' \tag{2.4}$$

Definition 1. A vector **q** that specifies, for every firm, the number of units produced is called an *allocation*.

I assume that there exists a representative agent. Consistent with the hedonic demand literature, the consumer combines linearly the characteristics of different products, and their preferences are defined in terms of these characteristics. Letting  $x_j$  be the total units of common characteristic j, we have:

$$x_k = \sum_{i=1}^n a_{ki} q_i \tag{2.5}$$

Hence, intuitively, the matrix A transforms units of goods into units of common characteristics:

$$\mathbf{x} = \mathbf{A}\mathbf{q} \tag{2.6}$$

Letting  $y_i$  be the number of units of each characteristics I assume that each unit of good *i* provides exactly one unit of its corresponding idiosyncratic characteristic:

$$\mathbf{y} = \mathbf{q} \tag{2.7}$$

The representative agent's preferences are described by a utility function that is quadratic in both common characteristics  $(\mathbf{x})$  and idiosyncratic characteristics  $(\mathbf{y})$ . The agent's preferences also incorporate a linear disutility for the total number of hours of work supplied (H):

$$U(\mathbf{x}, \mathbf{y}, H) \stackrel{\text{def}}{=} \alpha \cdot \sum_{k=1}^{m} \left( b_k^x x_k - \frac{1}{2} x_k^2 \right) + (1 - \alpha) \sum_{i=1}^{n} \left( b_i^y y_i - \frac{1}{2} y_i^2 \right) - H$$
(2.8)

where  $b_k^x$  and  $b_k^q$  are characteristic-specific preference shifters. In linear algebra notation:

$$U(\mathbf{x}, \mathbf{y}, H) \stackrel{\text{def}}{=} \alpha \left( \mathbf{x}' \mathbf{b}^{x} - \frac{1}{2} \cdot \mathbf{x}' \mathbf{x} \right) + (1 - \alpha) \left( \mathbf{y}' \mathbf{b}^{y} - \frac{1}{2} \cdot \mathbf{y}' \mathbf{y} \right) - H$$
(2.9)

 $\alpha \in [0, 1]$  is the utility weight that is assigned to common characteristics. Hence, it governs the degree of *horizontal differentiation* among products. This class of preferences was used before by Epple (1987) as a parametric case in a study of the identification of hedonic equilibrium models. To his framework, I add idiosyncratic characteristics, which provide an additional degree of flexibility in the empirics (through the parameter  $\alpha$ ), while not making a difference on the theoretical level. By making leisure the outside good, I close the model and make it general equilibrium.<sup>4</sup>

The representative consumer buys the goods bundle  $\mathbf{q}$  taking  $\mathbf{p}$  (the vector of prices) as given. Moreover, I assume that the representative consumer is endowed with the shares of all the companies in the economy. As a consequence, the aggregate profits are paid back to them. Their consumption basket, defined in terms of the unit purchased  $\mathbf{q}$ , respects the following budget constraint:

$$H + \Pi \ge \sum_{i=1}^{n} p_i q_i \tag{2.10}$$

To streamline notation, let us define::

$$\mathbf{b} \stackrel{\text{def}}{=} \alpha \mathbf{A}' \mathbf{b}^x + (1 - \alpha) \mathbf{b}^q \tag{2.11}$$

Then, plugging equation (2.6) and (2.11) inside equation (2.9), we obtain the following Lagrangian for the representative consumer:

$$\mathscr{L}(\mathbf{q}, H) = \mathbf{q'b} - \frac{1}{2}\mathbf{q'}\left[\mathbf{I} + \alpha \left(\mathbf{A'A} - \mathbf{I}\right)\right]\mathbf{q} - H - \lambda \left(\mathbf{q'p} - H - \Pi\right)$$
(2.12)

The choice of labor hours as the numéraire immediately pins down the Lagrange multiplier  $\lambda = 1$ . Then, the consumer chooses a demand function  $\mathbf{q}(\mathbf{p})$  to maximize the following consumer surplus function:

$$S(\mathbf{q}) \stackrel{\text{def}}{=} \mathbf{q}'(\mathbf{b} - \mathbf{p}) - \frac{1}{2}\mathbf{q}'[\mathbf{I} + \alpha(\mathbf{A}'\mathbf{A} - \mathbf{I})]\mathbf{q}$$
(2.13)

Let us now define the concept of *cosine similarity*.

**Definition 2.** We call the dot product  $\mathbf{a}'_i \mathbf{a}_j$  the cosine similarity between *i* and *j*.

<sup>&</sup>lt;sup>4</sup>Two additional key differences are 1) in Epple's model sellers act as price-takers, while here they oligopolistically; 2) Consumer choice is discrete in Epple's model, and discrete here.

FIGURE 1: ILLUSTRATIVE EXAMPLE - TWO FIRMS, TWO CHARACTERISTICS

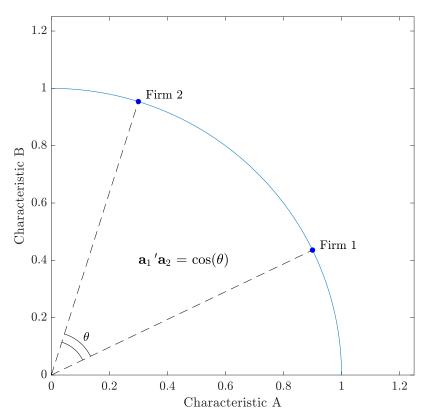


FIGURE NOTES: The following diagram exemplifies the hedonic demand model, for the simple case where there are only two product characteristics (A and B) and only two competitors (1 and 2). Each firm exists as a vector on the unit hypersphere of product characteristics (in this example, we have a circle). The dot product  $\mathbf{a}'_i \mathbf{a}_j$  equals the cosine of the angle  $\theta$ . The tighter the angle, the higher the cosine similarity, and the larger (in absolute value) the inverse cross-price elasticity of demand.

The rationale for this nomenclature is that – geometrically –  $\mathbf{a}'_i \mathbf{a}_j$  measures the cosine of the angle between vectors  $\mathbf{a}_i$  and  $\mathbf{a}_j$  in the space of common characteristics  $\mathbb{R}^k$ . Hence, the cosine similarity ranges from zero to one. Because, by definition:

$$(\mathbf{A}'\mathbf{A})_{ij} = \mathbf{a}'_i \mathbf{a}_j \tag{2.14}$$

the matrix  $\mathbf{A}'\mathbf{A}$  contains the *cosine similarities* between all firm pairs. A higher cosine similarity implies that two products provide a more overlapping mix of characteristics, and this reflects in patterns of product substitution: if  $\mathbf{a}'_i \mathbf{a}_j > \mathbf{a}'_i \mathbf{a}_k$ , an increase in the supply of product *i* leads to a larger decline in the marginal utility of product *j* than it does on the marginal utility of product *k*.

Figure 1 helps visualize this setup for the simple case of two firms—1 and 2—competing in the space of two common characteristics A and B. As can be seen in the figure, both firms exist as vectors on the unit circle (with more than three characteristics, it would be a hypersphere instead). The cosine similarity  $\mathbf{a}_i'\mathbf{a}_j$  captures the width of the angle  $\theta$ . An increase in the cosine of the angle  $\theta$  implies a lower angular distance, and therefore a more overlapping set of common characteristics.

The assumption that  $\mathbf{a}_i$  has unit length is a normalization assumption on volumetric units (kilograms, pounds, gallons, etc.). The normalization consists in picking, for each good i, the volume unit so that i is

geometrically represented by a point on the m-dimensional hypersphere.

We can streamline the notation further by defining:

$$\boldsymbol{\Sigma} \stackrel{\text{def}}{=} \begin{bmatrix} \sigma_{11} & \sigma_{12} & \cdots & \sigma_{1n} \\ \sigma_{21} & \sigma_{22} & \cdots & \sigma_{2n} \\ \vdots & \vdots & \ddots & \vdots \\ \sigma_{n1} & \sigma_{n2} & \cdots & \sigma_{nn} \end{bmatrix} \stackrel{\text{def}}{=} \alpha \left( \mathbf{A}' \mathbf{A} - \mathbf{I} \right)$$
(2.15)

then the demand and inverse demand functions are given by:

Aggregate demand : 
$$\mathbf{q} = (\mathbf{I} + \boldsymbol{\Sigma})^{-1} (\mathbf{b} - \mathbf{p})$$
 (2.16)

Inverse demand : 
$$\mathbf{p} = \mathbf{b} - (\mathbf{I} + \boldsymbol{\Sigma}) \mathbf{q}$$
 (2.17)

Notice that the quantity sold by each firm may affect the price of the output sold by every other firm in the economy (unless the matrix  $\Sigma$  is null). The derivative  $\partial p_i/\partial q_j$  is proportional to  $\mathbf{a}'_i \mathbf{a}_j$ , the product similarity between *i* and *j*. The closer these two firms are in the product characteristics space, the larger is this derivative in absolute value. Because  $\mathbf{A}'\mathbf{A}$  is symmetric, we have  $\partial q_i/\partial p_j = \partial q_j/\partial p_i$  by construction. In terms of elasticities, we have:

Inverse cross-price demand elasticity: 
$$\frac{\partial \log p_i}{\partial \log q_j} = -\frac{q_j}{p_i} \cdot \sigma_{ij} \quad \forall i \neq j$$
 (2.18)

Cross-price demand elasticity: 
$$\frac{\partial \log q_i}{\partial \log p_j} = -\frac{p_j}{q_i} \cdot (\mathbf{I} + \mathbf{\Sigma})_{ij}^{-1}$$
 (2.19)

It is worth stopping to inspect equation (2.19) more closely. The first thing to notice is that the cross-price demand elasticities depend on the inverse  $(\mathbf{I} + \boldsymbol{\Sigma})^{-1}$ . This implies that, while cosine similarities are positive by construction, it is entirely possible for goods to be complements. This property of the model is discussed at length in Section 6.

Next, let us consider the case i = j, where (2.19) simply becomes the own residual demand elasticity. The first major difference between the GHL demand system and CES is that, while in CES the own demand elasticity is equal to a constant, here the own demand elasticity is an equilibrium object (as it depends on **q**) and will generally differ among firm pairs. This implies that, unlike CES, this demand system produces heterogenous markups. In fact, we can see that two forces drive cross-sectional differences in market power across firms. The more familiar one is the incomplete passthrough from marginal cost to prices: that is, larger firms (high  $q_i$ ) charge higher markups. The second force, which is instead a feature of hedonic demand models, is asymmetric product differentiation. That is, a firm j that produces a "unique" products, as measured by the term  $(\mathbf{I} + \boldsymbol{\Sigma})_{ii}^{-1}$ , face a less elastic residual demand.

### 2.2. Supply

I denote by  $h_i$  the labor input acquired by every firm. Then the labor market clearing condition is:

$$H = \sum_{i} h_i \tag{2.20}$$

I assume (without loss of generality) that labor is the numéraire of this economy (the price of one unit of labor is \$1). Therefore  $h_i$  is also the total cost incurred by firm i, and it is a function of the output  $q_i$ .

**Special Case**: the case where the cost function is quadratic is of particular interest:

$$h_i = f_i + c_i^0 q_i + \frac{\delta_i}{2} q_i^2$$
 thus  $c_i = c_i^0 + \delta_i q_i;$  (2.21)

as it yields closed-form solutions, and it is the one that we take to the data in Section 5. I further assume that all fixed costs ( $f_i$  in the quadratic case) are sunk.

Firm *i* maximizes its total profits  $\pi_i$ , defined as follows:

$$\pi_{i} (\mathbf{q}) \stackrel{\text{def}}{=} p_{i} (\mathbf{q}) \cdot q_{i} - h_{i} (\mathbf{q})$$
$$= q_{i} b_{i} - q_{i}^{2} - \sum_{j \neq i} \sigma_{ij} q_{i} q_{j} - h_{i}$$

Firms compete à la Cournot: each firm *i* strategically chooses its output volume  $q_i$  by taking as given the output of all other firms. By taking the profit vector as a payoff function and the vector of quantities produced **q** as a strategy profile, I have implicitly defined a *network game* (Ballester, Calvó-Armengol and Zenou, 2006, henceforth BCZ). The reason is that the matrix  $\Sigma$  can be conceptualized as the adjacency matrix of a weighted network: in this specific instance, it is the network of product market rivalries that exists among firms, based on the substitutability of their products.

### 2.3. Equilibrium

Network games belong to a larger class of games known as "potential games" (Monderer and Shapley, 1996): the key feature of potential games is that they can be described by a scalar function  $\Phi(\mathbf{q})$ , which we call the game's *potential*. The potential function can be thought of, intuitively, as the objective function of the *pseudo-planner* problem that is solved by the Nash equilibrium allocation. The potential function is shown below, together with the aggregate profit function  $\Pi(\mathbf{q})$  and the aggregate welfare function  $W(\mathbf{q})$ :

Aggregate Profit : 
$$\Pi (\mathbf{q}) = \mathbf{q'b} - \mathbf{q'} (\mathbf{I} + \boldsymbol{\Sigma}) \mathbf{q} - H (\mathbf{q})$$
  
Cournot Potential :  $\Phi (\mathbf{q}) = \mathbf{q'b} - \frac{1}{2} \cdot \mathbf{q'} (2\mathbf{I} + \boldsymbol{\Sigma}) \mathbf{q} - H (\mathbf{q})$  (2.22)  
Total Surplus :  $W (\mathbf{q}) = \mathbf{q'b} - \frac{1}{2} \cdot \mathbf{q'} (\mathbf{I} + \boldsymbol{\Sigma}) \mathbf{q} - H (\mathbf{q})$ 

The three functions in equation (2.23) are visually similar to each other; they only differ by the scalar weight applied to the quadratic terms. The Cournot potential  $\Phi$  is somewhat of a hybrid between the aggregate profit II and the total surplus W: the diagonal entries of the quadratic term are the same as the aggregate profit function, while the off-diagonal terms are the same as the aggregate surplus function. By maximizing the potential  $\Phi(\mathbf{q})$ , we find the Cournot-Nash equilibrium. I shall assume all these three functions are concave. In the special case where the cost function is quadratic, these three functions are also quadratic:

$$\Pi (\mathbf{q}) = \mathbf{q}' (\mathbf{b} - \mathbf{c}^{0}) - \frac{1}{2} \cdot \mathbf{q}' (2\mathbf{I} + \mathbf{\Delta} + 2\mathbf{\Sigma}) \mathbf{q} - F$$

$$\Phi (\mathbf{q}) = \mathbf{q}' (\mathbf{b} - \mathbf{c}^{0}) - \frac{1}{2} \cdot \mathbf{q}' (2\mathbf{I} + \mathbf{\Delta} + \mathbf{\Sigma}) \mathbf{q} - F$$

$$W (\mathbf{q}) = \mathbf{q}' (\mathbf{b} - \mathbf{c}^{0}) - \frac{1}{2} \cdot \mathbf{q}' (\mathbf{I} + \mathbf{\Delta} + \mathbf{\Sigma}) \mathbf{q} - F$$
(2.23)

where 
$$\boldsymbol{\Delta} \stackrel{\text{def}}{=} \begin{bmatrix} \delta_1 & 0 & \cdots & 0\\ 0 & \delta_2 & \cdots & 0\\ \vdots & \vdots & \ddots & \vdots\\ 0 & 0 & \cdots & \delta_n \end{bmatrix}$$
 and  $F \stackrel{\text{def}}{=} \sum_{i=1}^n f_i$  (2.24)

Because the oligopolists in this model will be actual firms in the data (who produce positive output by definition) we can look directly at the unique internal solution.

**Proposition 1.** The Cournot-Nash equilibrium is  $\mathbf{q}^{\Phi}$  – the maximizer of the potential function  $\Phi(\cdot)$ :

$$\mathbf{q}^{\Phi} \stackrel{\text{def}}{=} \arg \max_{\mathbf{q}} \Phi\left(\mathbf{q}\right) \tag{2.25}$$

it is the fixed point of the following equation:

$$\mathbf{q}^{\Phi} = (2\mathbf{I} + \boldsymbol{\Sigma})^{-1} \left[ \mathbf{b} - \mathbf{c} \left( \mathbf{q}^{\Phi} \right) \right]$$
(2.26)

in particular, for the special case where the cost function takes the quadratic form of equation (2.21):

$$\mathbf{q}^{\Phi} = (2\mathbf{I} + \boldsymbol{\Delta} + \boldsymbol{\Sigma})^{-1} (\mathbf{b} - \mathbf{c}^{0})$$
(2.27)

*Proof.* The derivation of the potential function, as well as the proof that its maximizer  $\mathbf{q}^{\Phi}$  is the genuine Nash equilibrium, appear in Appendix A.

Equation (2.26), which provides a closed-form solution for the case where the cost function is quadratic, allows us to take a closer look at the determinants of equilibrium firm size. The diagonal matrix  $\Delta$ , which contains the slopes of the marginal cost functions, captures economies of scale.  $\Sigma$  is the adjacency matrix of the network of product rivalries. **b** and **c**<sup>0</sup> are, respectively, the demand and supply function intercepts. Hence,  $(b_i - c_i)$  is simply the marginal surplus of the very first unit produced by firm *i*; also,  $b_i$  can be interpreted as a measure of vertical product differentiation (quality).

BCZ show that another way to interpret equation (2.26) is as a measure of *network centrality* – specifically, that developed by Katz (1953) and Bonacich (1987). The intuition is that firms that are more "isolated" in the network of product similarities face less product market competition and behave more like monopolists. Centrality measures are a recurring feature of the literature on networks in macroeconomics (see Carvalho and Tahbaz-Salehi, 2019). In Appendix D, I discuss in further detail the link between Nash equilibrium and network centrality.

The discrepancy between the potential function and the total-surplus function implies that the network Cournot game delivers an equilibrium allocation that is not socially-optimal. A benevolent social planner can theoretically improve on the market outcome for two reasons. First, they can coordinate output choices across firms; second, they can internalize consumer surplus.

#### 2.4. Generalizability of the Utility Function

In Appendix B I prove that the utility specification in equation (2.9) is identical, up to series of welfareinvariant normalizations, to the more general form

$$U(\mathbf{x}, \mathbf{y}, H) \stackrel{\text{def}}{=} \tau_1 \mathbf{x}' \mathbf{b}^x - \frac{\tau_2}{2} \cdot \mathbf{x}' \mathbf{M}^x \mathbf{x} + \frac{\tau_3}{2} \mathbf{y}' \mathbf{b}^y - \frac{\tau_4}{2} \mathbf{y}' \mathbf{M}^y \mathbf{y} - \tau_5 H$$
(2.28)

$$\mathbf{x} = \mathbf{A}^x \mathbf{q}$$
 and  $\mathbf{y} = \mathbf{A}^y \mathbf{q}$  (2.29)

where  $\mathbf{M}^x$  is some diagonalizable (not necessarily diagonal) matrix,  $\mathbf{M}^y$  is a some positive diagonal matrix (not necessarily an identity matrix), we do *not* require  $\|\mathbf{a}_k^x\| = 1$  for all k and  $\mathbf{A}^y$  is a known diagonal matrix

that depends in closed form on  $(\alpha, \tau_2, \tau_4, \mathbf{M}^x, \mathbf{M}^y)$ . None of the normalizations required to go from (2.28) to (2.9) involves choosing labor units, which therefore leaves us with an additional degree of freedom to impose labor as the numeráire good.

## 2.5. Markups, Productivity and Centrality

In this subsection, I investigate how we can measure market power in this model, and identify the underlying exogenous drivers of variation in markups.

By the textbook definition, a firm has market power if it is able to influence the price at which it sells its product. This definition is closely connected to, but not equivalent, the concept of "markup" (the ratio of output price to marginal costs). While the presence of market power implies positive markups, a firm's ability to charge large markups depends on other factors as well. In what follows, I will show that the optimal markup charged by the firms in my model depends on primarily two factors.

The first is productivity (adjusted to account for product quality): firms that are more "productive" (that can generate a lot of surplus surplus with little labor) charge higher markups, independently of their ability to influence prices: a monopolist with higher productivity will charge a higher markup than one that is less productive. In other words, a firm's productivity determines the highest markup that it can charge.

The second factor determining equilibrium markups is the intensity of competition from substitute products which, I will also show, can be summarized at the firm level with a metric of centrality. The idea is that even a firm that is very productive will be unable to affect prices (and thus charge large markups) if there are a large number of other products with similarm characteristics that can act as potential substitutes. This metric, which I shall call *product market centrality*, is the most direct measure of market power in this model (beyond markups), in the sense that it isolates a firm's ability to influence prices.

In what follows I formalize this intuition by defining some measures of centrality and productivity as well by deriving a few useful identities. To begin with, we formally define a measure of *degree centrality*.

**Definition 3.** We define  $d_i$  –the (output-weighted) degree centrality of firm *i*– as follows:

$$d_i \stackrel{\text{def}}{=} \sum_{j \neq i} \sigma_{ij} q_j \tag{2.30}$$

We can then express the equilibrium quantity and price-cost margins as a decreasing function of this measure of centrality.

**Proposition 2.** The equilibrium quantities and price-cost margins satisfy:

$$q_i \equiv p_i - c_i \equiv \frac{b_i - d_i - c_i}{2} \tag{2.31}$$

Proof. Appendix H.

The intuition behind this expression is that  $b_i$  is the intercept of the "monopolistic" demand function that firm *i* would face if it had zero similarity to every other firm, while  $(b_i - d_i)$  is the intercept of the residual demand actually faced by *i* in the Cournot oligopoly game.

If *i* had zero degree centrality, it would charge a monopolistic price-cost margin equal to  $\frac{1}{2}(b_i - c_i)$ . As competition from rivals increases (higher  $d_i$ ) firm *i* charges lower and lower margins, and its equilibrium size decreases. As  $d_i$  approaches  $(b_i - c_i)$ , firm *i* eventually hits a choke price and exits endogenously.

One shortcoming of  $d_i$  as a measure of centrality is that it is an endogenous object (it depends on the output vector **q**). The next step is to write the equilibrium markup of firm *i* in terms of exogenous measures of productivity and centrality. We start by defining the equilibrium markup formally.

**Definition 4.** We define  $\mu_i$  –the markup of firm *i*– as the ratio between the output price  $p_i$  and the marginal cost  $(c_i)$  – formally:

$$\mu_i \stackrel{\text{def}}{=} \frac{p_i}{c_i} \tag{2.32}$$

The first step is to define a novel measure of productivity that is comparable in the cross section of firms and that accounts for product quality. This is a non-trivial task. We know that cross-sectional comparisons of physical productivity are typically meaningless (Syverson, 2004) for a variety of reasons: a) the output of different firms is typically measured in volumetric units that are not comparable; b) even when output units are comparable, the production technology may differ across firms; c) even keeping technology constant, the quality of output may vary. In fact hedonic adjustment is increasingly used in national statistics to construct good price indices that account for changes in quality. These adjustments have been shown to exert a significant effect on measured productivity growth (Moulton et al., 2001).

To construct such an "ideal" productivity measure, we start from the observation that the model admits a clear measure of quality,  $b_i$ , which is the representative agent's willingness to pay for the first unit of good i when the supply of every other product is zero. The next step is to exploit the fact that a change of volumetric units (say, from pounds to kilograms) has the effect of scaling up  $b_i$  and  $c_i$  by exactly the same factor. By taking the ratio between  $b_i$  and  $c_i$ , we obtain a measure of productivity that adjusts for product quality, is welfare-relevant (see below), and is invariant to changes in volumetric units. We call this ratio "hedonic-adjusted productivity".

**Definition 5.** We define  $\omega_i$  –the "hedonic-adjusted productivity" of firm *i*– as the ratio between the marginal utility of the very first unit produced  $(b_i)$  and the marginal cost  $(c_i)$  – formally:

$$\omega_i \stackrel{\text{def}}{=} \frac{b_i}{c_i} \tag{2.33}$$

The reason this measure is welfare-relevant as well as comparable in the cross-section of firms (despite the fact that firms produce vastly different products) is that it literally measures the maximum number of dollarutils that the firm can provide to the consumer for each dollar or marginal cost - it therefore has exactly the same interpretation across all firms. It is easy to prove that the markup that firm *i* charges in equilibrium  $(\mu_i)$  is bounded above by its quality-adjusted productivity.

**Lemma 1.** In the Nash-Cournot equilibrium allocation, firm i's equilibrium markup is always less than the "monopolistic" markup  $\bar{\mu}_i$ , which takes on the following expression:

$$\mu_i \leq \bar{\mu}_i \stackrel{\text{def}}{=} \frac{b_i + c_i}{2c_i} \equiv \frac{1 + \omega_i}{2}$$

$$(2.34)$$

with equality if and only if firm i has degree centrality equal to zero  $(d_i = 0)$ .

#### Proof. Appendix H.

To write the equilibrium markup in terms of productivity and centrality, let us re-write equation (2.26) in terms of the matrix  $\Gamma$ :

$$\mathbf{q}^{\Phi} = \frac{1}{2} \cdot \mathbf{\Gamma} \left( \mathbf{b} - \mathbf{c} \right) \quad \text{where} \quad \mathbf{\Gamma} \equiv \begin{bmatrix} \gamma_{11} & \gamma_{12} & \cdots & \gamma_{1n} \\ \gamma_{21} & \gamma_{22} & \cdots & \gamma_{2n} \\ \vdots & \vdots & \ddots & \vdots \\ \gamma_{n1} & \gamma_{n2} & \cdots & \gamma_{nn} \end{bmatrix} \stackrel{\text{def}}{=} \left( \mathbf{I} + \frac{1}{2} \mathbf{\Sigma} \right)^{-1}$$
(2.35)

We can further rewrite equation (2.35) as:

$$q_{i}^{\Phi} = \frac{1}{2} \left[ \gamma_{ii} + \sum_{j \neq i} \gamma_{ij} \frac{b_{j} - c_{j}}{b_{i} - c_{i}} \right] (b_{i} - c_{i})$$
(2.36)

Appealing to the Nash equilibrium-centrality linkage, we can interpret the term in square brackets as a measure of (inverse) centrality, that captures how far firm i is from every other rival j in the space of product characteristics, weighting each rival j by its competitiveness  $(b_j - c_j)$  relative to i. We can thus formally define the product market centrality of firm i.

**Definition 6.** We define  $\chi_i$ , the product market centrality of firm *i* as follows:

$$1 - \chi_i \stackrel{\text{def}}{=} \gamma_{ii} + \sum_{j \neq i} \gamma_{ij} \frac{b_j - c_j}{b_i - c_i}$$
(2.37)

It is a measure of centrality because it "summarizes" the entire matrix of cross-price derivatives into an *n*-dimensional vector. What we have done, intuitively, is to replace  $(\mathbf{I} + \frac{1}{2}\boldsymbol{\Sigma})^{-1}$  with a diagonal matrix that has  $(1 - \chi_i)$  along the diagonal, to obtain:

$$q_i^{\Phi} = \frac{1 - \chi_i}{2} (b_i - c_i)$$
(2.38)

Importantly, this measure of centrality is a function of exogenous objects, and it is the one that determines how close to competitive (or monopolistic) is the markup charged by firm i in equilibrium.

**Proposition 3.** The equilibrium markup  $\mu_i$  is equal to the product market centrality  $(\chi_i)$ -weighted convex combination of 1 (the lowest possible markup), and the monopolistic markup  $\bar{\mu}_i$ :

$$\mu_i = \chi_i + (1 - \chi_i) \bar{\mu}_i \tag{2.39}$$

**Corollary.** The product market centrality ranges from zero to one:  $\chi_i \in [0,1]$ .

Proof. Appendix H.

This proposition links the topology of the rivalry network to a firm's ability to influence prices: a firm that is highly central  $(\chi_i \to 1)$  has many competitive rivals that supply products with similar characteristic to its own, and thus behaves similarly to an atomistic firm. Vice-versa, a firm that is highly peripheral  $(\chi_i \to 0)$ supplies a product that loads on characteristics that are not supplied by other firms, and thus behaves like a monopolist.

#### **2.6.** Consumer Surplus, Surplus Distribution and the Shapley Value

The surplus that firms produce is either captured by firms in the form of profits, or by consumers in the form of consumer surplus. It is thus natural to ask the following question: how much (consumer) surplus does each firm contribute? And how does oligopoly power affect firm's ability to to capture surplus? These might seem like questions that are not well posed: after all, the consumer surplus contributed by firm i depends on how much output every other firm j is producing.

Fortunately, the problem of how to attribute surplus to players in a game with non-linear utility has already been studied in the theory literature, and we know that there is an economically-meaningful metric that accomplishes this objective: the Shapley Value. While the Shapley Value is usually utilized to distribute surplus in coalitional games, there is nothing preventing us from applying the same concept to consumer surplus in a game of oligopoly. To break down aggregate consumer surplus using the Shapley value, we start by writing down the expression for the consumer surplus generated by firm *i* when it produces  $q_i$  units instead of zero units. We know from basic price theory that this quantity can be computed by integrating the difference between the residual demand and the equilibrium price  $p_i^{5}$ :

$$\int_{0}^{q_{i}} \left( b_{i} - \bar{q}_{i} - \sum_{j \neq i} \sigma_{ij} \bar{q}_{j} - p_{i} \right) d\bar{q}_{i} = q_{i} \left( b_{i} - p_{i} \right) - \frac{1}{2} q_{i}^{2} - \sum_{j \neq i} \sigma_{ij} q_{i} \bar{q}_{j}$$
(2.40)

Naturally, this marginal consumer surplus generated by *i* depends on the vector of quantities supplied by every other competitor  $(\bar{\mathbf{q}}_{-i})$ . Suppose the actual output produced by all other firms is  $\bar{\mathbf{q}}_{-i} = \mathbf{q}_{-i}$ . If we simply plug this value into equation (2.40) and repeat this computation this for all firms, we will obtain a measure of consumer surplus for every *i* that will *not* aggregate to total consumer surplus at  $\bar{\mathbf{q}} = \mathbf{q}$  (because of the non-linearity of the consumer utility).

The Shapley Value, which we call  $s_i$ , solves this problem by taking the average of (2.40) over the set of all possible "entry coalitions" – that is, the set of all allocations where firms  $j \neq i$  produce  $\bar{q}_j = q_j$  or  $\bar{q}_j = 0$ .<sup>6</sup>

$$s_i \stackrel{\text{def}}{=} \frac{1}{2^{(n-1)}} \sum_{\iota_1=0}^1 \sum_{\iota_2=0}^1 \dots \sum_{\iota_n=0}^1 \left[ q_i \left( b_i - p_i \right) - \frac{1}{2} q_i^2 - \sum_{j \neq i} \iota_j \sigma_{ij} q_i q_j \right]$$
(2.41)

because we know that each firm j produces  $q_j$  in exactly half of the allocations considered, the expression above simplifies to:

$$s_{i} = q_{i} (b_{i} - p_{i}) - \frac{1}{2} \left( q_{i}^{2} + \sum_{j \neq i} \sigma_{ij} q_{i} q_{j} \right)$$
(2.42)

by plugging the inverse demand function  $(p_i \text{ as a function of } q_i)$ , this expression further simplifies to:

$$s_i \stackrel{\text{def}}{=} \frac{1}{2} \left( q_i^2 + \sum_{j \neq i} \sigma_{ij} q_i q_j \right)$$
(2.43)

Because it is a Shapley Value, one of  $s_i$ 's desirable properties (which is trivial to verify in this setting) is that it always aggregates to total consumer surplus, that is:

$$S = \sum_{i} s_i \tag{2.44}$$

We shall therefore call  $s_i$ , going forward, the consumer surplus generated by firm *i*. We can similarly define a firm-level *total* surplus function, which attributes to every firm *i* a certain share  $w_i$  of total surplus  $W(\mathbf{q})$ :

$$w_i \stackrel{\text{def}}{=} \pi_i + s_i = q_i b_i - \frac{1}{2} \left( q_i^2 + \sum_{j \neq i} \sigma_{ij} q_i q_j \right) - h_i$$
(2.45)

Next, we define a suitable measure of market share for our network oligopoly model, and derive an equation that links this quantity to firm's ability to appropriate surplus in the form of monopoly profits.

<sup>&</sup>lt;sup>5</sup>When integrating consumer surplus, we must remember to treat  $p_i$  as a constant, since consumers are price-takers.

<sup>&</sup>lt;sup>6</sup>We could have equivalently taken the average over the continuous set  $\bar{q}_j \in [0, q_j]$ : it would yield the same expression for  $s_i$  (due to linearity). I used the discrete average where  $\bar{q}_j \in \{0, q_j\}$  because this is how the Shapley Value is traditionally defined.

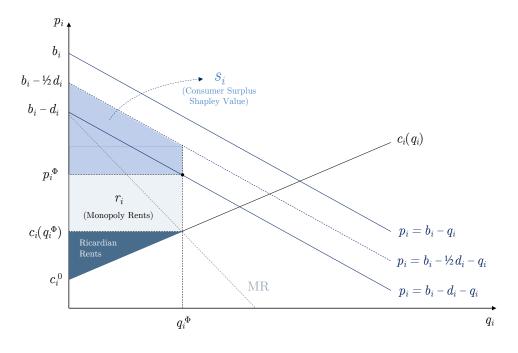


FIGURE 2: DEMAND, RENTS AND CONSUMER SURPLUS

**Definition 7.** I define  $\mathcal{M}_i$ , the weighted market share of firm *i*, as follows:

$$\mathcal{M}_i \stackrel{\text{def}}{=} \frac{q_i}{q_i + \sum_{j \neq i} \sigma_{ij} q_j} \tag{2.46}$$

This measure of market share weights the output of each competitor by  $\sigma_{ij}$ , a measure of substitutability between *i*'s product and *j*'s product. Notice that, under homogenous products ( $\sigma_{ij} = 1 \forall i, j$ ) this is simply the market share of firm *i*.

Following the literature, we can formally define  $r_i$  – the monopoly rents of firm i – as:

$$r_i \stackrel{\text{def}}{=} (p_i - c_i) q_i \tag{2.47}$$

and the Ricardian Rents as the difference between  $c_i q_i$  and variable costs<sup>7</sup> (positive if marginal cost is increasing), so that profits can be decomposed into:

$$\pi_i = \underbrace{r_i}_{\text{Monopoly Rents}} + \underbrace{c_i q_i - \text{TVC}_i}_{\text{Ricardian Rents}} - \underbrace{f_i}_{\text{Fixed Costs}}$$
(2.48)

It is possible to show that the ratio of firm profits  $\pi_i$  to consumer surplus (measured using the Shapley Value  $s_i$ ) is proportional to the weighted market share  $\mathcal{M}_i$ .

**Proposition 4.** In the Cournot-Nash equilibrium allocation, the ratio of monopoly rents to consumer surplus, for firm *i*, is equal to twice the weighted market share - specifically:

$$\frac{r_i}{s_i} = 2\mathcal{M}_i \tag{2.49}$$

<sup>&</sup>lt;sup>7</sup>Thanks to David Baqaee for providing the correct nomenclature for all these objects.

Proof. See Appendix H.

also the case in the real world: if we consider antitrust lawsuits for example, a major object of litigation is the market's definition. Consider for example an attempted monopolization case: defendants (alleged monopolies) have an incentive to define the relevant market broadly, while plaintiffs have an incentive to define the relevant market narrowly. In my model, firms exist in a continuous space of product characteristics. Hence, there is no uniquely-defined peer group for each firm. To understand how dominant firm i is, we need to compare its market share vis-à-vis every other firm in the economy, weighting every other firm by  $\sigma_{ij}$ . Notice that it is perfectly possible, in this model, for every firm to have a weighted market share of 100%. This corresponds to the case where the network is completely disconnected ( $\sigma_{ij} = 0$  for all i, j) and every firm is a monopolist.

While the weighted market share is an endogenous equilibrium object, we can show that it is entirely pinned down by the product market centrality  $\chi_i$ , of which it is a strictly decreasing function. This implies that also the ratio  $r_i/s_i$  is also a decreasing function of centrality.

**Proposition 5.** The equilibrium weighted market share  $\mathcal{M}_i$  is equal to the following strictly-decreasing function of  $\chi_i$ :

$$\mathcal{M}_i = \frac{1 - \chi_i}{1 + \chi_i} \tag{2.50}$$

This implies that when  $\chi_i$  is equal to zero  $\mathcal{M}_i$  is equal to one, and vice-versa. In sum,  $\chi_i$  is thus the key statistic of market power in this model: markups, surplus sharing and market shares all depend on  $\chi_i$ .

### 2.7. Efficiency and Counterfactuals

A key application of my theoretical model is to study how welfare statistics - such as total surplus - respond to changes in market structure. What that means is that, having made the required assumption that firms play to maximize a well-defined objective function (thus far we have assumed Cournot oligopoly), we can then consider counterfactuals in which the same firms act to maximize a different objective function. In this Subsection, I define three of these counterfactuals: each of these counterfactuals corresponds to the solution of a specific maximization problem.<sup>8</sup>

The first counterfactual that I consider is *perfect competition*: firms act as atomistic producers, and price all units sold at marginal cost.

**Definition 8.** The *Perfect Competition* allocation  $\mathbf{q}^{W}$  is defined as the maximizer of the aggregate total surplus function  $W(\mathbf{q})$ :

$$\mathbf{q}^{W} \stackrel{\text{def}}{=} \arg \max_{\mathbf{q} \ge 0} W(\mathbf{q}) \tag{2.51}$$

for an internal solution  $\mathbf{q}^W > \mathbf{0}$  it satisfies

$$\mathbf{q}^{W} = (\mathbf{I} + \boldsymbol{\Sigma})^{-1} \left[ \mathbf{b} - \mathbf{c} \left( \mathbf{q}^{W} \right) \right]$$
(2.52)

and subject to the quadratic cost specification in (2.21) it equals

$$\mathbf{q}^{W} = \left(\mathbf{I} + \mathbf{\Delta} + \mathbf{\Sigma}\right)^{-1} \left(\mathbf{b} - \mathbf{c}^{0}\right)$$
(2.53)

<sup>&</sup>lt;sup>8</sup>The closed-form expressions for the output vector  $\mathbf{q}$  which I provide below assume an internal solution. For my empirical analysis, I also compute a numerical solution that is subject to a non-negativity constraint on  $\mathbf{q}$  and I verify it is approximately equal to the unconstrained solution (error < 0.1% for the total surplus function in Perfect Competition). The non-negativity constraint binds for very few firms.

The second counterfactual that I consider is called *Monopoly*: it represents a situation in which one agent (that does not internalize consumer surplus) has ownership and control over all firms and maximizes aggregate profits.

**Definition 9.** The *Monopoly* allocation is defined as the maximizer of the aggregate profit function  $\Pi(\mathbf{q})$ :

$$\mathbf{q}^{\Pi} \stackrel{\text{def}}{=} \arg \max_{\mathbf{q} \ge 0} \Pi\left(\mathbf{q}\right) \tag{2.54}$$

for an internal solution  $\mathbf{q}^{\Pi} > \mathbf{0}$  it satisfies

$$\mathbf{q}^{\Pi} = \frac{1}{2} \left( \mathbf{I} + \boldsymbol{\Sigma} \right)^{-1} \left[ \mathbf{b} - \mathbf{c} \left( \mathbf{q}^{\Pi} \right) \right]$$
(2.55)

and subject to the quadratic cost specification in (2.21) it equals

$$\mathbf{q}^{\Pi} = (2\mathbf{I} + \boldsymbol{\Delta} + 2\boldsymbol{\Sigma})^{-1} (\mathbf{b} - \mathbf{c}^{0})$$
(2.56)

This allocation can be thought of as an economy with no antitrust, where firms have unlimited ability to coordinate their supply choices.

Another interesting counterfactual is one in which resources are allocated efficiently but the labor supply is fixed. That is, the social planner maximizes aggregate surplus subject to the constraint of using no more labor than in the observed Cournot equilibrium.

**Definition 10.** I define the resource-efficient counterfactual  $\mathbf{q}^{H}$  as the solution to the following constrained maximization problem:

$$\mathbf{q}^{H} \stackrel{\text{def}}{=} \arg \max_{\mathbf{q} \ge 0} W(\mathbf{q}) \quad \text{s.t.} \quad H(\mathbf{q}) = H\left(\mathbf{q}^{\Phi}\right)$$
(2.57)

Setting up the Lagrangian and using  $(1 - \mu)$  as the Lagrange multiplier, we find that, conditioning on the set of active firms  $(\mathbf{q} > \mathbf{0})$  the resource-efficient counterfactual takes the form:

$$\mathbf{q}^{H} = (\mathbf{I} + \boldsymbol{\Sigma})^{-1} (\mathbf{b} - \mu \mathbf{c}) \quad \text{if} \quad \mathbf{q}^{H} > \mathbf{0}$$
(2.58)

where  $\mu$  solves:

$$H\left(\mathbf{q}^{H}\left(\mu\right)\right) = H\left(\mathbf{q}^{\Phi}\right) \tag{2.59}$$

The Lagrange multiplier term  $\mu$  turns out to be the common markup charged by all firms in the resourceefficient counterfactual.

## **Proposition 6.** The Resource-efficient counterfactual $\mathbf{q}^H$ equalizes markups across active firms.

*Proof.* Let all firms price at a constant markup  $\mu$  over marginal cost:

$$p_i = \mu c_i \tag{2.60}$$

expanding the expression for the equilibrium price we have:

$$\mathbf{b} - (\mathbf{I} + \boldsymbol{\Sigma}) \mathbf{q} = \mu \mathbf{c} \tag{2.61}$$

rearranging the equation above we obtain (2.58).

Because this counterfactual uses the same amount of labor as the observed equilibrium, by comparing welfare in this allocation to the first-best we can effectively break down the deadweight loss into two components – one linked to misallocation, the other linked to labor suppression. We can also interpret this counterfactual as the deadweight loss in an alternative model where the supply of labor is completely inelastic. Notice that when this allocation is not constrained by the labor supply (the Lagrange multiplier  $1 - \mu$  is zero), the common markup is one (firms price at marginal cost) and the resource-efficient allocation coincides with perfect competition.

#### 2.8. Multi-product Firms, Collusion and M&A

Next, I generalize the model to accommodate multi-product firms and show how to perform counterfactuals where firm boundaries are altered.

Suppose now that *i* indicates product lines, and firms are denoted by z = 1, 2, ..., Z. We thus define an  $n \times Z$  ownership matrix **O**, whose (i, z) entry is equal to one if firm *z* owns product line *i*. Each firm *z* maximizes  $\overline{\omega}_z$  - the sum of the profits from all product lines:

$$\varpi_z = \sum_{i=1}^n o_{iz} \pi_i \tag{2.62}$$

We next derive the equilibrium of the multi-product Cournot model:

**Proposition 7.** The multi-product Nash-Cournot equilibrium quantity vector maximizes the following modified potential function:

$$\Phi(\mathbf{q}) = \mathbf{q}'\mathbf{b} - \frac{1}{2}\mathbf{q}'\left(2\mathbf{I} + \boldsymbol{\Sigma} + \mathbf{K} \circ \boldsymbol{\Sigma}\right)\mathbf{q} - H(\mathbf{q})$$
(2.63)

where **K** is the co-ownership matrix, defined as follows:

$$\mathbf{K} \equiv \begin{bmatrix} \kappa_{11} & \kappa_{21} & \cdots & \kappa_{1n} \\ \kappa_{12} & \kappa_{22} & \cdots & \kappa_{2n} \\ \vdots & \vdots & \ddots & \vdots \\ \kappa_{n1} & \kappa_{n2} & \cdots & \kappa_{nn} \end{bmatrix} \stackrel{\text{def}}{=} \mathbf{OO'}$$
(2.64)

and the operator  $(\circ)$  is the Hadamard (entry-by-entry) product. The solution satisfies

$$\mathbf{q}^{\Phi} = \left(2\mathbf{I} + \boldsymbol{\Sigma} + \mathbf{K} \circ \boldsymbol{\Sigma}\right)^{-1} \left[\mathbf{b} - \mathbf{c} \left(\mathbf{q}^{\Phi}\right)\right]$$
(2.65)

and with quadratic cost function it is equal to:

$$\mathbf{q}^{\Phi} = (2\mathbf{I} + \mathbf{\Delta} + \mathbf{\Sigma} + \mathbf{K} \circ \mathbf{\Sigma})^{-1} (\mathbf{b} - \mathbf{c}^{0})$$
(2.66)

 $\square$ 

Proof. Appendix H.

The symmetric matrix **K** has a simple structure and a straightforward economic interpretation: its (i, j) entry is equal to one if product lines i and j are owned by the same firm; otherwise, it is equal to zero.

The multi-product extension of the model can be used to perform counterfactuals on firm boundaries, including mergers, acquisitions, break-ups and divestures. When it comes to modeling mergers and collusion, the I.O. literature has used multiple approaches. Following Baker and Bresnahan (1985), we can model mergers and collusion interchangeably as *coordinated pricing*. That is, the merger or the collusion does not alter the product range offered by the merging/colluding enterprises; instead, a single agent determines the output of the merging firms to maximize the joint profits. Then, even in a single-product setting ( $\kappa_{ij} = 0 \forall i, j$ ), we can simulate a merger or a collusion between a subset  $\mathcal{J}$  of the set of firms by re-setting to one entries of **K** that correspond to the elements of  $\mathcal{J} \times \mathcal{J}$ . It is easily verified that when all firms are merged ( $\kappa_{ij} = 1 \forall i, j$ ), the potential function  $\Phi(\mathbf{q})$  converges to the aggregate profit function  $\Pi(\mathbf{q})$ , and the equilibrium allocation converges to the Monopoly counterfactual (equation 2.54).

More in general, to simulate a more complex counterfactual, all we need to do is to update the matrix  $\mathbf{K}$  to reflect the updated firm boundaries. Consider the following illustrative example.

**Example.** Firm  $z_1$  produces products 1 and 2, while firm  $z_2$  produces product 3. This implies that  $\kappa_{12} = \kappa_{21} = 1$  and  $\kappa_{13} = \kappa_{31} = \kappa_{23} = \kappa_{23} = 0$ . If firm  $z_1$  sells product line 2 to firm  $z_2$ , the matrix **K** must to be updated so that  $\kappa_{12} = \kappa_{13} = \kappa_{31} = \kappa_{31} = 0$  and  $\kappa_{23} = \kappa_{23} = 1$ .

An interesting question that we can ask is whether there is a way to identify, ex-ante, mergers that are unlikely to produce significant consumer welfare harm. The FTC-DOJ horizontal merger highlight the preand post-merger Herfindahl Indices in the relevant industry. It is possible to formally prove that in this model, where there are no formal industry boundaries, cosine similarities can fulfill a similar role.

**Proposition 8.** The equilibrium allocation is unaffected by co-ownership of products with low cosine similarity. Formally, consider two identical economies that only differ by their co-ownership matrices  $\mathbf{K}^{(1)}$  and  $\mathbf{K}^{(2)}$ . Let  $\mathbf{q}^{(1)}$  and  $\mathbf{q}^{(2)}$  be their respective Cournot-Nash equilibria. If

$$\mathbf{a}'_{i}\mathbf{a}_{j} \approx 0 \text{ for all } (i,j) \text{ such that } \kappa^{(1)}_{ij} \neq \kappa^{(2)}_{ij}$$
 (2.67)

then  $\mathbf{q}^{(1)} \approx \mathbf{q}^{(2)}$ .

*Proof.* Follows trivially from the fact that  $\kappa_{ij}$  only appears in the equilibrium allocation (2.65) multiplied by  $\sigma_{ij}$ , which is proportional to the cosine similarity  $\mathbf{a}'_i \mathbf{a}_j$ .

#### 2.9. Adding an Input-Output Network

In this subsection, I present yet another extension of the model, where I allow firms to be vertically related: that is, a firm may use another firm's output as input. To make this extension tractable, I shall make the typical assumption that firms behave as price-takers in input markets, and that firms combine labor and intermediate inputs using a Leontief production function.

Let us start by separating, in terms of notation, the output of firm j into the component that is sold to final consumers  $-q_j^{c}$  – from that which is sold to intermediate producer  $i - q_{ij}^{l}$ . The total intermediate sales of firm j aren denoted by  $q_j^{I}$ . We can stack final and intermediate output sold into two n-dimensional vectors  $\mathbf{q}^{c}$  and  $\mathbf{q}^{I}$  and the total sales are denoted by  $\mathbf{q} = \mathbf{q}^{c} + \mathbf{q}^{I}$ . The Leontief technology implies that there exists a matrix  $\mathbb{F}$ , whose (i, j) entry is the number of units of j good that are required to manufacture a unit of i good. Thus intermediate and final output sold is related to total output through the matrix  $\mathbb{F}$ :

$$\mathbf{q}^{\mathrm{I}} = \mathbb{F}'\mathbf{q}$$
 and  $\mathbf{q}^{\mathrm{C}} = (\mathbf{I} - \mathbb{F})'\mathbf{q}$  (2.68)

The consumer side is unchanged, except that the inverse demand of the final consumer depends on the final sales  $\mathbf{q}^{c}$  instead of total sales  $\mathbf{q}$ :

$$\mathbf{p} = \mathbf{b} - (\mathbf{I} + \boldsymbol{\Sigma}) \mathbf{q}^{\mathrm{C}}$$
(2.69)

As before, producing a unit of good *i* requires  $c_i^0$  units of labor (assume constant marginal returns).<sup>9</sup> The vector of firm profits is thus given by:

$$\boldsymbol{\pi} = \operatorname{diag}\left(\mathbf{q}\right)\left(\mathbf{p} - \mathbf{c}^{0} - \mathbb{F}\mathbf{p}\right) - \mathbf{f}$$
(2.70)

<sup>&</sup>lt;sup>9</sup>Thanks to Matteo Bizzarri for spotting a mistake in a preliminary sketch of this model.

where as before  $\mathbf{f}$  is the vector of fixed costs (paid in labor), not to be confused with the matrix  $\mathbb{F}$ . The system of first-order conditions for profit maximization is:

$$\mathbf{0} = (\mathbf{I} - \mathbb{F})\mathbf{p} - \mathbf{c}^{0} - \left\{ \mathbf{I} \circ \left[ (\mathbf{I} + \boldsymbol{\Sigma}) \left( \mathbf{I} - \mathbb{F} \right)^{\prime} \right] \right\} \mathbf{q}$$
(2.71)

yielding the following Nash equilibrium allocation:

$$\mathbf{q} = \left\{ \left(\mathbf{I} + \mathbf{11}'\right) \circ \left[ \left(\mathbf{I} + \boldsymbol{\Sigma}\right) \left(\mathbf{I} - \boldsymbol{\mathbb{F}}\right)' \right] \right\}^{-1} \left[ \left(\mathbf{I} - \boldsymbol{\mathbb{F}}\right) \mathbf{b} - \mathbf{c}^{0} \right]$$
(2.72)

The aggregate profit and welfare functions are

$$\Pi(\mathbf{q}) = \mathbf{q}'(\mathbf{I} - \mathbb{F})\mathbf{b} - \mathbf{q}'(\mathbf{I} - \mathbb{F})(\mathbf{I} + \mathbf{\Sigma})(\mathbf{I} - \mathbb{F})'\mathbf{q} - \mathbf{q}'\mathbf{c}^0 - F$$
(2.73)

$$W(\mathbf{q}) = \mathbf{q}'(\mathbf{I} - \mathbb{F})\mathbf{b} - \frac{1}{2} \cdot \mathbf{q}'(\mathbf{I} - \mathbb{F})(\mathbf{I} + \mathbf{\Sigma})(\mathbf{I} - \mathbb{F})'\mathbf{q} - \mathbf{q}'\mathbf{c}^0 - F$$
(2.74)

The empirical implementation of the model is presented in section 6.5.

### 2.10. Adding a competitive fringe of atomistic firms

Next, I show how to expand the model to include a continuum of atomistic firms that behave competitively and can enter and exit endogenously. This extension of the model allows me to accomplish two things: 1) incorporate firms for whom we do not observe product similarity data – that is, foreign and private firms; 2) it allows to incorporate entry and exit in an otherwise static model. The idea is that we can model unobserved companies as atomistic firms.

The key to tractably integrating these atomistic firms in the model is an aggregation result. I describe these atomistic firms through a productivity distribution: the set of active atomistic firms is then characterized by a productivity cut-off value, in the style of Hopenhayn (1992).

Next, I show that these atomistic companies can be aggregated into a representative firm: variations in the size of the representative firm reflect the intensive margin of production as well as the extensive margin (the entry/exit of the atomistic firms). I index this representative firm i = n + 1, effectively adding a row and a column to the matrices  $\mathbf{A'A}$  and  $\mathbf{\Delta}$  and adding one dimension to the vector  $\mathbf{b}$ .

**Proposition 9.** Assume that there is a continuum of potential entrants that are indexed by a productivity parameter  $\zeta \in (\underline{\zeta}, \infty)$ , with  $\underline{\zeta} > 0$ , and that produce a homogeneous good using the following quadratic cost function:

$$h(\zeta) = \frac{1}{2\zeta} \cdot q^2(\zeta) \tag{2.75}$$

Assume also that the firms face cost of entry equal to one unit of labor and that the probability density of type- $\zeta$  potential entrants is given by

$$pdf\left(\zeta\right) = \frac{\beta - 1}{\zeta^{\beta + 1}} \tag{2.76}$$

implying that  $\zeta$  follows a Pareto distribution with shape parameter  $\beta$  and scale parameter  $\underline{\zeta} \stackrel{\text{def}}{=} [(\beta - 1) / \beta]^{\frac{1}{\beta}}$ .<sup>10</sup> Then, as the parameter  $\beta$  converges down to 1, the cost function of the corresponding aggregate representative firm is approximated by

$$h_{n+1} = \frac{q_{n+1}^2}{2} \tag{2.77}$$

<sup>&</sup>lt;sup>10</sup>While the revenue and employment distribution of US firms approximates a Pareto Distribution with scale parameter equal to one (a Zipf Law), this distribution has the undesirable property that its mean (and therefore  $q_{n+1}$  and  $h_{n+1}$ ) grows unboundedly as  $\beta \to 1^+$ . This particular choice of the scale parameter ensures that  $q_{n+1}$  and  $h_{n+1}$  integrate to a finite number as  $\beta \to 1^+$ .

where and  $h_{n+1}$  and  $q_{n+1}$  are, respectively, the labor input and the output of the representative firm, and the productivity cutoff for entry converges to  $\zeta_{\min} = \frac{1}{q_{n+1}}$ .

Proof. See Appendix H.

Because employment and revenues are proportional to  $\zeta$ , it follows that, if the assumptions above are respected, both the revenue and employment distribution of firms also approximate a Pareto distribution with shape parameter  $\beta = 1$ , sometimes called a Zipf Law.

Although this might look like a knife-edge assumption, it is not. It is a well-documented empirical regularity that the size distribution of firms closely approximates a Pareto distribution with shape parameter  $\beta = 1$ . This stylized fact was confirmed to hold for both the employment *and* the revenue distribution of US firms by Axtell (2001), using Census micro-data.

Next, I show how to add this representative firm to the network oligopoly model. Because the representative firm behaves competitively, its first order condition will differ from that of granular firms  $\{1, 2, ..., n\}$ . The latter maximize individual profits:

$$\pi'_i(q_i) = 0 \quad \text{for} \quad i = 1, 2, ..., n$$
(2.78)

The representative firm, on the other hand, prices at marginal cost, and therefore maximizes total surplus:

$$W'(q_i) = 0$$
 for  $i = n+1$  (2.79)

We can write the full system of first order conditions in linear algebra notation as:

$$0 = \begin{bmatrix} \mathbf{b}_{(n)} - \mathbf{c}_{(n)}^{0} \\ b_{n+1} - c_{n+1}^{0} \end{bmatrix} + \left( \begin{bmatrix} 2\mathbf{I} & \mathbf{0} \\ \mathbf{0} & 1 \end{bmatrix} + \mathbf{\Sigma} + \mathbf{\Delta} \right) \begin{bmatrix} \mathbf{q}_{(n)} \\ q_{n+1} \end{bmatrix}$$
(2.80)

where  $c_{n+1}^0 = 0$ ,  $\delta_{n+1} = 1$  and the superscript (n) identifies the sub-vector corresponding to the granular firms. A simpler way to rewrite this set of equations is

$$0 = \mathbf{b} - \mathbf{c} - (\mathbf{I} + \mathbf{G} + \boldsymbol{\Sigma} + \boldsymbol{\Delta}) \mathbf{q}$$
(2.81)

where **G** is a diagonal matrix that identifies granular firms – that is, whose diagonal elements equal 1 for firms 1 to n and to 0 for firm n + 1:

$$\mathbf{G} = \begin{bmatrix} 1 & 0 & \cdots & 0 & 0 \\ 0 & 1 & \cdots & 0 & 0 \\ \vdots & \vdots & \ddots & \vdots & \vdots \\ 0 & 0 & \cdots & 1 & 0 \\ 0 & 0 & \cdots & 0 & 0 \end{bmatrix}$$
(2.82)

The potential function for the model that includes the representative firm is:

$$\Phi(\mathbf{q}) = \mathbf{q}'(\mathbf{b} - \mathbf{c}) - \frac{1}{2}\mathbf{q}'(\mathbf{I} + \mathbf{G} + \boldsymbol{\Sigma} + \boldsymbol{\Delta})\mathbf{q}$$
(2.83)

and the equilibrium quantity vector is:

$$\mathbf{q}^{\Phi} = \left(\mathbf{I} + \mathbf{G} + \boldsymbol{\Delta} + \boldsymbol{\Sigma}\right)^{-1} \left(\mathbf{b} - \mathbf{c}^{0}\right)$$
(2.84)

TABLE 1: VARIABLE DEFINITIONS AND MAPPING TO COMPUSTAT

Variables
Observed
I A:
Panel

Notation	Description	Measurement	Source
$p_i q_i$	Revenues	Revenues	Compustat
$\mathrm{TVC}_i$	Total Variable Costs	Costs of Goods Sold	Compustat
$f_i$	Fixed Costs	Selling, General and Administrative Costs	Compustat
$\mathbf{a}_i'\mathbf{a}_j$	Cosine Similarity	Word frequencies in 10-K Business Description Hoberg and Phillips (2016)	Hoberg and Phillips (2016)

**Panel B: Identified Variables and Parameters** 

Identification	= 0 in baseline model, see 6.1 for the extended model	$= -\frac{\varepsilon_{\mathrm{K}\mathrm{Q}} \cdot p_{\mathrm{K}}  q_{\mathrm{K}} + \varepsilon_{\mathrm{Q}\mathrm{K}} \cdot p_{\mathrm{Q}}  q_{\mathrm{Q}}}{2 \cdot \cos_{\mathrm{K}\mathrm{Q}}^{\mathrm{HP}} \cdot \sqrt{p_{\mathrm{K}} q_{\mathrm{K}}} - \mathrm{TVC}_{\mathrm{K}}} \cdot \sqrt{p_{\mathrm{Q}} q_{\mathrm{Q}} - \mathrm{TVC}_{\mathrm{Q}}}};  \left( \begin{array}{c} \mathrm{K} = \mathrm{Kellog's} \\ \mathrm{Q} = \mathrm{QuakerOats} \end{array} \right)$	$=\sqrt{\pi_i/\left(1+\delta_i/2 ight)}$	$= h_i/q_i - rac{1}{2}\delta_i q_i$	$= (1 - \alpha) \mathbf{I} + \alpha \mathbf{A}' \mathbf{A}$	$= (2\mathbf{I} + \mathbf{\Delta} + \mathbf{\Sigma}) \mathbf{q} + \mathbf{c}$
Description	Marginal Cost Slope	Utility Weight on Common Characteristics	Output	Marginal Cost Intercept	$\partial {f p}/\partial {f q}$	Demand Intercept
Notation	$\delta_i$	σ	$q_i$	$c_i^0$	$(\mathbf{I} + \boldsymbol{\Sigma})$	q

## 3. Data and Identification

In this section, I outline the data used to estimate the model in Section 2 and how it maps to the various objects that make up the empirical model. The mapping and the identification are summarized in Table 1.

## **3.1.** Firm Financials

My data source for firm financials is the Compustat database, which I access via the Wharton Research Data Services (WRDS) platform. From this database, I extract information on firm revenues, Costs of Goods Sold (COGS), Selling General and Administrative (SGA) costs. The sample, in every given year, is composed of firms that *both* appear in Compustat and file a 10-K form.<sup>11</sup>

I follow (De Loecker, Eeckhout and Unger, 2020, henceforth DEU) in mapping accounting revenues to model revenues, COGS to variable costs, and SG&A to fixed costs  $(f_i)$ . In addition, in order to make the welfare metrics comparable over time, I deflate every dollar amount by the hourly labor compensation in non-farm business (COMPNFB in FRED), indexed at the level of 2019.

There are various reasons why hourly labor compensation (as opposed to, say, CPI) is the correct deflator. First, goods prices incorporate welfare-relevant information about goods quality. Second (by assumption) labor is the only commodity that is not subject to quality changes and that is supplied at a constant marginal utility cost. Third, it is the numeráire good. Lastly, it provides an intuitive interpretation for the deflated dollars figures in terms of units of leisure.

## 3.2. Text-Based Product Similarity

The key data ingredient that we need, in order to estimate my model, is the matrix of product similarities  $\mathbf{A'A}$ . The empirical counterpart of this object is provided by Hoberg and Phillips (2016, henceforth HP).

HP created a publicly-available database that provides product cosine similarities for the universe of public corporations in the United States. These cosine similarities originate from natural language processing (NLP) of 10-K filings, and are time-varying. A complete matrix of similarities is provided for every year, beginning in 1996. The 10-K is a regulatory form that must be filed by American public corporations with the U.S. Securities and Exchange Commission on a yearly basis. Item 1 of the 10-K is a long and detailed description of the product or service sold by the company. HP's product cosine similarities are constructed by comparing these textual product descriptions.

I briefly outline the construction of this dataset. HP start by building a vocabulary of 61,146 words that firms use to describe the characteristics of their products. Let us call the set of words comprising this vocabulary  $\mathcal{V} = \{1, 2, ..., 61146\}$ .<sup>12</sup>

Based on this vocabulary, HP produce, for each firm i, a vector of word frequencies  $\mathbf{v}_i$ . Each dimension of this vector corresponds to a word in HP's vocabulary, and the corresponding coordinate is given by the

<sup>&</sup>lt;sup>11</sup>This implies that if two firms filing separate 10-K forms merge in year t, and file a single 10-K form in year t + 1, they will show up as a single firm in the model in year t + 1.

<sup>&</sup>lt;sup>12</sup>I report here verbatim the methodology description from the original paper by Hoberg and Phillips (2016):"[...] In our main specification, we limit attention to nouns (defined by Webster.com) and proper nouns that appear in no more than 25 percent of all product descriptions in order to avoid common words. We define proper nouns as words that appear with the first letter capitalized at least 90 percent of the time in our sample of 10-Ks. We also omit common words that are used by more than 25 percent of all firms, and we omit geographical words including country and state names, as well as the names of the top 50 cities in the United States and in the world. [...]"

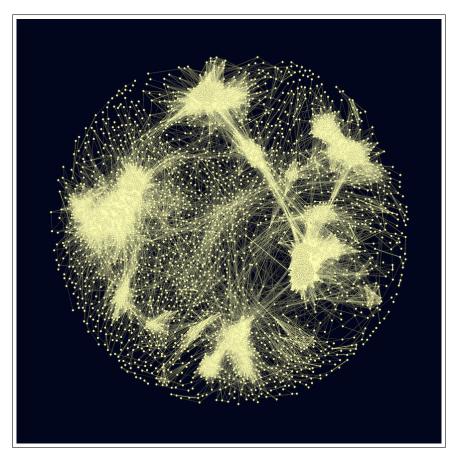


FIGURE 3: NETWORK VISUALIZATION OF THE HOBERG-PHILLIPS DATASET

FIGURE NOTES: The following diagram is a two-dimensional representation of the network of product similarities computed by Hoberg and Phillips (2016), which is used in the estimation of the model presented in Section 2. The data covers the universe of Compustat firms in 2004. Firm pairs that have thicker links are closer in the product market space. These distances are computed in a space that has approximately 61,000 dimensions. To plot this high-dimensional object over a plane, I applied the gravity algorithm of Fruchterman and Reingold (1991), which is standard in social network analysis.

number of times that word appears in firm i's 10-K product description:

$$\mathbf{v}_{i} = \begin{bmatrix} v_{i,1} \\ v_{i,2} \\ \vdots \\ v_{i,61146} \end{bmatrix}$$
(3.1)

Finally, the HP cosine similarity between firm i and firm j is defined as follows:

$$\cos_{ij}^{\text{HP}} \stackrel{\text{def}}{=} \frac{\mathbf{v}_i' \mathbf{v}_j}{\|\mathbf{v}_i\| \|\mathbf{v}_j\|}$$
(3.2)

The fact that all publicly-traded firms in the United States are required to file a 10-K form makes this data set unique, in that it covers the near entirety (97.8%) of the Compustat universe. HP use these cosine

similarities to produce a dynamic industry classification, called TNIC, which they extensively validate.

Since their introduction in 2011, HP's industry classifications have become standard in the empirical corporate finance literature, where they have replaced NAICS and SIC for a variety of applications. A major reason for this methodological shift is that HP's dataset addressed an important limitation of traditional industry classifications. While these have often been used (for lack of better alternatives) to capture product market competition<sup>13</sup>, it is well-known that they are based on the concept of *production process* similarity, not product similarity<sup>14</sup>. This is also one reason why, in the I.O. and Antitrust literature, NAICS and SIC are generally only used to estimate production functions<sup>15</sup>.

There are other factors that differentiate HP's database from traditional industry classifications. While NAICS and SIC are binary (firms are either in the same industry or different industries), HP's database also provides continuous similarity scores ranging from zero to one, thus accommodating the inherent fuzziness of product market rivalries. While NAICS and SIC are seldom updated, HP's similarity scores are updated yearly. While NAICS and SIC are arbitrarily assigned (Chen et al., 2016 show that firms strategically manipulate their industry classifications), HP's similarity scores are rule-driven and incentive-compatible: executives face legal liability for misrepresenting company information in SEC filings.

I begin my empirical analysis by visualizing HP's dataset. To do so, I must reduce the dimensions of the dataset from 61,146 (the number of words in  $\mathcal{V}$ ) to two. I do so using the algorithm of Fruchterman and Reingold (1991, henceforth FR), which is widely used in network science to visualize weighted networks<sup>16</sup>.

The result of this exercise is Figure 3: every dot in the graph is a publicly traded firm as of 2004. Firm pairs that have a high cosine similarity appear closer, and are joined by a thicker line. Conversely, firms that are more dissimilar are not joined, and are more distant. From the graph, we can see that the distribution of firms over the space of product characteristics is manifestly uneven: some areas are significantly more densely populated with firms than others. Also, the network displays a pronounced community structure: large groups of firms tend to cluster in certain areas of the network.

## 3.3. Microeconometric Estimates of Demand Elasticity

In order to take the model to the data, we need to calibrate the free parameter  $\alpha$ , which is the ratio between the inverse cross-price derivative  $\partial p_i/\partial q_j$  and the cosine similarity  $\cos_{ij}^{\text{HP}}$ , and thus controls the overall size of the inverse cross-price elasticities  $\partial \log p_i/\partial \log q_j$ . We also need to validate the model, by comparing the GHL demand elasticities against estimates from the prior literature.

To calibrate  $\alpha$  and validate the GHL elasticities, I manually collect microeconometric estimates of demand elasticities from three seminal demand estimation studies: Berry, Levinsohn and Pakes (1995)'s study of the automobile market, Nevo (2001)'s study of the ready-to-eat cereals market and Goeree (2008)'s study of the personal computer market.

Because many firms in Compustat are multi-product, in order to have some reasonable degree of comparability between the microeconometric estimates and the corresponding GHL estimates I restrict my attention to firms that are (near) single-product that file 10-K forms that are covered in Compustat. Finally, I drop within-firm cross-price demand elasticities (which have no comparable object in my baseline model).

<sup>&</sup>lt;sup>13</sup>Before HP's data was published, Bloom, Schankerman and Van Reenen (2013) constructed cosine similarities to estimate R&D spillovers. They used Compustat Segments data, which is based on NAICS/SIC industries. This dataset's coverage of Compustat is insufficient to estimate my model (not enough firms/years available).

<sup>&</sup>lt;sup>14</sup>See the following Bureau of Labor Statistics Guide.

 $<sup>^{15}</sup>$ For example: DEU's method to compute markups uses production function estimates for NAICS industries.

<sup>&</sup>lt;sup>16</sup>The algorithm models the network nodes as particles, letting them dynamically arrange themselves on a bidimensional surface as if they were subject to attractive and repulsive forces. One known shortcoming of this algorithm is that it is sensitive to the initial configurations of the nodes, and it can have a hard time uncovering the cluster structure of large networks. To mitigate this problem, and to make sure that the cluster structure of the network is properly displayed, I pre-arrange the nodes using the OpenOrd algorithm (which was developed for this purpose) before running FR.

This procedure yields a database of 110 product-level demand elasticities that can be matched to firm pairs in the Compustat/Hoberg & Phillips sample, covering 7 firms and 17 firm-firm pairs. The firms covered are Ford, GM and Toyota for the Auto market; Kellogg's and Quaker Oats for the cereals market and Apple and Dell for the personal computer market.<sup>17</sup>

For all these product pairs, we have demand elasticities  $(\partial \log q_i/\partial \log p_i)$ . For cereals only, I also obtain inverse cross-price elasticities  $(\partial \log p_i/\partial \log q_i)$  by inverting the matrix of elasticities. The inverse elasticities are not available for autos and PCs because the authors only report elasticities for a subset of the products, and thus the inverse matrix cannot be computed.

### **3.4.** Identification

All of the unobserved variables in the model are identified subject to two parameters: ( $\alpha$ ) which controls the degree of horizontal differentiation between goods; and the diagonal matrix ( $\Delta$ ), which controls returns to scale. I will first show how to identify the remaining variables conditional on these two parameters and then I will illustrate my calibration procedure for  $\alpha$  and  $\Delta$ .

I measure the matrix  $\mathbf{A'A}$  using Hoberg and Phillips (2016)'s cosine similarity data. Given  $\alpha$ , this provides an estimate of  $\Sigma$ . We can then identify real output  $q_i$  from revenues and total variable cost data.

**Proposition 10.** The physical output of granular firm *i* is identified as the following function of observables and the parameter  $\delta_i$ :

$$q_i = \sqrt{\frac{p_i q_i - \text{TVC}_i}{1 + \delta_i/2}} \quad \text{if} \quad i \le n$$
(3.3)

Proof. Appendix (H).

If the model includes representative competitive firms (i = n + 1, n + 2, ...), the identification of  $q_i$  for these firms will be different. Specifically, the marginal cost pricing condition  $(p_i = c_i)$  implies that:

$$q_i = \sqrt{\pi_i + h_i} \qquad \text{if} \quad i > n \tag{3.4}$$

where  $(\pi_i + h_i)$  is measured as the Value Added of private and foreign firms, which I compute using the OECD Trade in Value Added (TiVA) Dataset.

Having identified  $q_i$ , we can then pin down the vector of prices and the cost function intercepts:

$$p_i = \frac{p_i q_i}{q_i} \qquad c_i^0 = \frac{\text{TVC}_i}{q_i} - \frac{\delta_i}{2} q_i \tag{3.5}$$

Next, we state explicitly the identifying assumptions that allows us to identify the matrix  $\mathbf{A}'\mathbf{A}$  given HP's cosine similarity data.

**Assumption 1.** There are as many common characteristics as words – i.e.  $\mathbf{v}_i$  and  $\mathbf{a}_i$  are both vectors in  $\mathbb{R}^m$ .

**Assumption 2.**  $\forall i$ , the vectors  $\mathbf{a}_i$  and  $\mathbf{v}_i$  are collinear up to a permutation – that is  $\mathbf{a}_i = \mathbb{P}\mathbf{v}_i \mathscr{C}_i$  for some  $m \times m$  permutation matrix  $\mathbb{P}$  and some strictly-positive scalar  $\mathscr{C}_i$ .

What these two assumptions mean, intuitively, is that word frequencies in 10-K product descriptions  $(\mathbf{v}_i)$  can proxy for product characteristics loadings  $(\mathbf{a}_i)$ . This is obviously a strong assumption, and one that needs to be validated empirically. However, it has powerful implications for identification.

 $<sup>^{17}</sup>$ It makes sense to classify Apple as a single-product because the elasticities used date back to the '90s, when Apple had not yet entered the market for mobile devices.

**Proposition 11.** Assumptions 1 and 2 imply that  $\mathbf{a}'_{i}\mathbf{a}_{j} \equiv \cos^{\mathrm{HP}}_{ij}$ .

*Proof.* Because there are as many words as common characteristics (m), we can re-label words so that  $\mathbf{a}_i = \mathbf{v}_i \mathscr{C}_i$  (word 1 corresponds to characteristic 1, word 2 corresponds to characteristic 2 etc...). Because  $|\mathbf{a}_i| = 1$  by construction, it must be that  $\mathscr{C}_i = \|\mathbf{v}_i\|^{-1}$ . Thus, equation (3.2) simplifies to  $\mathbf{a}'_i \mathbf{a}_j$ .

We must clarify a crucial aspect of these set of assumptions: only *common* characteristics are being mapped to the vocabulary of Hoberg and Phillips. The idiosyncratic characteristics are instead assumed to be *unobserved*. This has important implications for the empirics. The presence of the idiosyncratic characteristics adds a degree of freedom to the demand system – the parameter  $\alpha$  – which allows to calibrate the overall magnitude of the cross-price elasticities.

Having identified  $\mathbf{A}'\mathbf{A}$ , the matrix  $\boldsymbol{\Sigma}$  is simply obtained using equation 2.15.. Finally, I identify the demand intercept  $b_i$  using equation (2.26):

$$\mathbf{b} = (2\mathbf{I} + \mathbf{\Delta} + \mathbf{\Sigma})\mathbf{q} + \mathbf{c}^0 \tag{3.6}$$

or, in the presence of a representative competitive firm:

$$\mathbf{b} = (\mathbf{I} + \mathbf{G} + \boldsymbol{\Delta} + \boldsymbol{\Sigma}) \mathbf{q} + \mathbf{c}^{0}$$
(3.7)

The last step required to take the model to the data is to to identify the scalar parameter  $\alpha$ , which controls the elasticity of substitution among products. My strategy, for the baseline model, is to benchmark GHL against well-known demand estimation studies (Berry et al., 1995; Nevo, 2001; Goeree, 2008). All of these studies utilize the assumption that marginal cost is exogenous/flat. As a consequence, I will use this assumption as well for the baseline model (and will later relax it in Section F).

**Assumption 3.** The marginal cost function is flat – that is,  $c_i \equiv c_i^0$  for all firms i = 1, 2, ..., n.

Conditional on this assumption, I will next show that we can immediately identify  $\alpha$ , provided that we can observe the *inverse* cross-price demand elasticities for at least one product pair:

**Proposition 12.** Suppose that the inverse cross-price demand elasticity  $\varepsilon_{ij} = \frac{\partial \log p_i}{\partial \log q_j}$  is observed for some firm pair (K,Q). Then,  $\alpha$  is identified as the following function of observables:

$$\alpha = -\frac{\varepsilon_{\rm KQ} \cdot p_{\rm K} q_{\rm K} + \varepsilon_{\rm QK} \cdot p_{\rm Q} q_{\rm Q}}{2 \cdot \cos_{\rm KQ}^{\rm HP} \cdot \sqrt{p_{\rm K} q_{\rm K} - {\rm TVC}_{\rm K}} \cdot \sqrt{p_{\rm Q} q_{\rm Q} - {\rm TVC}_{\rm Q}}}$$
(3.8)

Proof. Appendix H.

Luckily, as mentioned previously in subsection 3.3, there exists a pair of firms for which we are able to obtain an estimate of the inverse cross-price elasticities from the previous literature: the firms in question are Kellogg's and Quaker Oats (hence the K and Q subscripts), and the corresponding inverse elasticities can be obtained by inverting the matrix of demand elasticities estimated by Nevo (2001) in his landmark study of ready-to-eat cereals.

By applying equation (3.8), I obtain a value of  $\alpha$  equal to 0.12. Assumption 3 is relaxed in the extended model, which is presented in subsection (6.1).

## 4. Validation

This subsection is dedicated to validating Hoberg & Phillip's cosine similarity data and the GHL demand system, and is organized around five key questions about the model's empirical reliability.

## 4.1. Cluster Structure of the Network

As shown before, the network of product market rivalries generated by HP presents a characteristic "cluster" structure. It is natural to think of these macro-clusters of firms as product markets. If indeed HP's word frequencies are a good proxy for product characteristics (as previously assumed) we should expect to see a high degree of overlap between the network clusters in HP's data and some externally-defined definition of broad product markets.

To answer this question, we must first find an industry definition that better reflects product markets than NAICS and SIC (which, as discussed, reflect production process similarity and not product substitutability). Following Boller and Morton (2020), I use Standard & Poor's GIC broad industries. This provides a way to (independently) test the validity of Assumptions 1 and 2.

I test this implication in Appendix E: I reproduce Figure 3, coloring every dot (firm) according to its GIC product classification. Despite the fact that the graph was drawn *without* targeting GIC industries, there a very near perfect overlap between broad GIC industries and the network cluster structure, which is strong evidence that indeed HP's vocabulary of Hoberg captures product market interactions among firms.

## 4.2. Self-reported Product Market Rivalries

The previous validation exercise only shows that HP's data captures well broad industries, but how well does HP's data capture rivalry relationships among firms in narrower markets? The answer to this question is provided by Hoberg and Phillips (2016) in their seminal paper, where they use these cosine similarity scores to construct their own, product-centric industry classification - TNIC.

To validate TNIC's ability to identify product rivalries even at a granular level, HP use the fact that many (but not all) publicly-traded corporations self-report their closest peers/rivals in their 10-K form, and this information can be obtained from the Capital IQ database.

They show that TNIC (constructed to match NAICS and SIC in terms of granularity), strongly outperforms both NAICS and SIC in identifying self-reported rivalry relationships.

## 4.3. Microeconometric Demand Estimates

The previous exercises show that, in purely qualitative terms, HP's cosine similarity data performs strongly in identifying product market rivalries, in both broad markets as well as narrow markets. The next question is whether the GHL demand system, calibrated with HP's cosine similarity data, produces demand elasticities that are comparable in sign and magnitude to the microeconometric estimates from the previous empirical IO literature (previously described in 3.3).

To make a comparison, I convert the product-product microeconometric elasticities into firm-firm elasticities by taking firm-firm medians (again, taking care to exclude within-firm cross elasticities), and then match them to the corresponding GHL estimates for the earliest available year (1996 or 1997).

The result of this comparison is shown in Table 2. The first thing that we can observe from this table is that the sign of the GHL estimates matches that of the corresponding microeconometric estimate for every single firm-firm pair. This is not too surprising, since all the empirical papers providing the microeconometric estimates focus on narrow markets and close competitors.

			Demand Elast	ticity $\left(\frac{\partial q_i}{\partial p_j} \cdot \frac{p_j}{q_i}\right)$
Market	Firm <i>i</i>	Firm j	Micro Estimate	<b>GHL</b> (text-based)
Auto	Ford	Ford	-4.320	-5.197
Auto	Ford	General Motors	0.034	0.056
Auto	Ford	Toyota	0.007	0.017
Auto	General Motors	Ford	0.065	0.052
Auto	General Motors	General Motors	-6.433	-4.685
Auto	General Motors	Toyota	0.008	0.005
Auto	Toyota	Ford	0.018	0.025
Auto	Toyota	General Motors	0.008	0.008
Auto	Toyota	Toyota	-3.085	-4.851
Cereals	Kellogg's	Kellogg's	-3.231	-1.770
Cereals	Kellogg's	Quaker Oats	0.033	0.023
Cereals	Quaker Oats	Kellogg's	0.046	0.031
Cereals	Quaker Oats	Quaker Oats	-3.031	-1.941
Computers	Apple	Apple	-11.979	-8.945
Computers	Apple	Dell	0.018	0.025
Computers	Dell	Apple	0.027	0.047
Computers	Dell	Dell	-5.570	-5.110

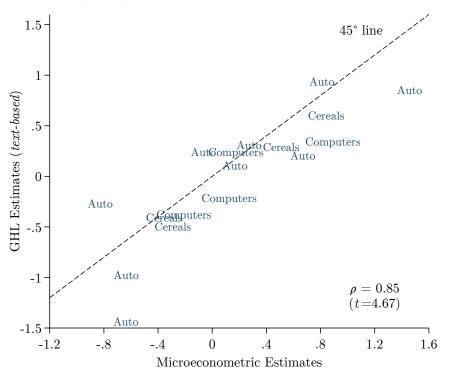
TABLE 2: DEMAND ELASTICITIES: MICROECONOMETRIC ESTIMATES (UNTARGETED) VS. GHL

What is surprising from the table is that the GHL estimates also match with striking accuracy the magnitudes – not just for the own v/s cross price elasticities as a whole, but for individual firm pairs. It's also crucial to note that these demand elasticities are *untargeted* moments. All we used to calibrate  $\alpha$  was the *inverse* cross-price demand elasticity between Kellogg's and Quaker Oats (which provides no guarantee of being able to match the corresponding demand elasticity, since the matrix of elasticities depends on the entire  $\Sigma$  matrix).

One feature of Table 2 that may makes it difficult to evaluate model fit using a single summary statistic (such as a correlation coefficient) is that it combines own demand elasticities (which are negative and large in absolute value) with cross-price demand elasticities (which are positive and small in absolute value); the correlation coefficient is extremely high (0.99) but this entirely due to the variation across own and cross-demand elasticities.

To construct a single, extremely-stringent summary statistic of model fit, I perform the following analysis. I take the log of the absolute value of each observation in the two right-most columns of Table 2. Then, I residualize the resulting two series on a dummy variable takes value 1 for own price elasticities (i = j), as well as on market fixed effects. Only after these manipulations, I consider the correlation of the two resulting series. The rationale for these manipulations is that we don't want to "give any points" to the model for matching the own v/s cross-price elasticities; we also don't want to give any points to the model for matching the variation at the market level (e.g. for nailing the average cross-price elasticity in autos as opposed to cereals). In sum, we want to evaluate the model solely on its ability to match *firm-firm* variation in elasticities *within markets* and *within own/cross* groups.

FIGURE 4: DEMAND ELASTICITIES: GHL VS. MICROECONOMETRIC ESTIMATES (UNTARGETED)



Variable:  $\log \left| \frac{\partial q_i}{\partial p_j} \cdot \frac{p_j}{q_i} \right|$ , residualized on (i = j) dummy and market fixed effects

FIGURE NOTES: the scatter plot above illustrates GHL's ability to fit microeconometric estimates of demand elasticities. Each observation is a firm-firm pair and the label represents the relevant market. On both axes, the variable being plotted is the log-module of the demand elasticity  $\left(\log \left|\frac{\partial q_i}{\partial p_j}, \frac{p_j}{q_i}\right|\right)$ , residualized on the "own/cross" dummy variable and market fixed effects. The GHL estimate is plotted on the vertical axis. The corresponding microeconometric estimate is plotted on the horizontal axis, and is a median of product-level demand elasticity for un-diversified firms.

#### 4.4. Markups

GHL demand elasticities closely approximate (without directly targeting) the traditional IO micro estimates of demand elasticity and markups. One limitation, of course, is that such demand-based estimates are only available for a limited of industries. Recently De Loecker, Eeckhout and Unger (2020, DEU) were able to estimate markups for US public corporations using a supply-side approach that involves estimating the firms' production technology. It is thus natural to ask how the distribution of markups generated by the GHL model compare to those estimated by DEU.

For the baseline model with flat marginal cost, this comparison is omitted, for the trivial reason that, under the assumption of constant returns to the variable input, the markups implied by my baseline model coincide exactly, by construction, with those of DEU: both are equal to Revenues/COGS.

However, an important contribution of DEU is to be able to relax this assumption - by doing so they are able to obtain alternative measures of markups. I do so in a model extension that I present in 6.1. In the same subsection, I show that, even after relaxing the flat marginal cost assumption, my extended model generates markups that correlate extremely closely – both in the cross section and over time – with DEU's.

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		(1)	(2)	(3)	(4)
Welfare Statistic	Notation	q	$\mathbf{q}^{W}$	$\mathbf{q}^{\Pi}$	$\mathbf{q}^{H}$
Total Surplus (US\$ trillions)	$W(\mathbf{q})$	13.771	15.516	10.969	14.990
Aggregate Profits (US\$ trillions)	$\Pi\left(\mathbf{q}\right)$	3.117	0.000	6.421	0.000
Consumer Surplus (US\$ trillions)	$S\left( \mathbf{q} ight)$	10.653	15.516	4.547	14.990
Total Surplus / Perfect Competition	$\frac{W(\mathbf{q})}{W(\mathbf{q}^W)}$	0.888	1.000	0.707	0.966
Aggregate Profit / Total Surplus	$\frac{\Pi(\mathbf{q})}{W(\mathbf{q})}$	0.226	0.000	0.585	0.000
Consumer Surplus / Total Surplus	$\frac{S(\mathbf{q})}{W(\mathbf{q})}$	0.774	1.000	0.415	1.000
			10		-+-+

TABLE NOTES: The table above displays model-based dollar estimates of aggregate profits, consumer surplus and total surplus for the universe of US public corporations in each of the counterfactuals scenarios presented in Section 5. The figures refer to the year 2019 (the most recent year of the sample).

## 5. Empirical Findings (baseline model)

In this section, I present the results of the estimation of my model counterfactual exercises. My baseline estimates reflect the baseline model implementation that only includes granular firms (Compustat) and has flat marginal costs. In the next section, I explore various extensions of the model.

## 5.1. Implementation of Counterfactuals and Endogenous Exit

To study the *Perfect Competition* and the *Resource-Efficient* counterfactuals, I must make an assumption about how the social planner implements these counterfactual allocations. In these allocations, firms price at marginal cost - thus, they do not generate any economic profits to cover their fixed costs. This means that, in the absence of any planner-mandated transfers from the households, aggregate profits would be negative; the representative household would voluntarily make payments to firms (instead of collecting dividends) and thus consumer surplus would be larger than total welfare.

Thus, in the policy implementation of these counterfactual, I make a "limited liability" assumption: I assume that the social planner ensures the non-negativity of aggregate profits by giving lump-sum subsidies to individual firms; these are, in return, financed by a lump sum tax imposed on the household. Thus, by construction, in the *Perfect Competition* and the *Resource-Efficient* counterfactuals, aggregate profits are zero and total surplus is equal to consumer surplus.

It is important to note that the counterfactual exercises I carry out here allow for the endogenous exit of granular firms. When we move to the baseline Cournot allocation to *Perfect Competition* or *Resource-Efficient*, several firms hit their choke price  $(c_i^0)$ , which is the point where their output  $q_i = 0$ ,

To keep the optimization problem tractable, I assume (as it is common practice to do in static IO models) that the fixed costs paid by the firms  $(f_i)$  are sunk.

## 5.2. Welfare Statics

My first empirical exercise is to compute total surplus and break it down into profits and consumer surplus. This is done for both the observed equilibrium (which is assumed to be a Nash-Cournot equilibrium) and the counterfactuals considered in Section 2. These estimates are all shown in Table 3.

I estimate that the publicly-traded firms earn an aggregate economic profit of \$5 trillion and produce an estimated total surplus of \$9.1 trillion. Consumer surplus is therefore estimated to be about \$4 trillion. About 55% of the total surplus produced is appropriated by the companies in the form of oligopoly profits. For context, the GDP of U.S. corporations in the same year (2017) is \$11 trillion<sup>18</sup>.

The first counterfactual that I consider, *Perfect Competition*, appears in the second column. By comparing this counterfactual with the Cournot-Nash allocation we can see that the welfare costs of oligopoly are significant. Under perfect competition, aggregate surplus is significantly higher – 10.2 trillion – hence, the deadweight loss amounts to about 11% of the total surplus.

While the effects of oligopoly on Pareto efficiency are significant, perhaps even more significant are the *distributional* effects. When firms price at marginal cost, a much larger share of the surplus goes to the consumer: \$8.2 trillion, more than double than in the Cournot allocation. This amounts to 80% of the total surplus.

<sup>&</sup>lt;sup>18</sup>The difference between GDP and total surplus is that total surplus does not include the value of labor input but it does include the value of inframarginal consumption. GDP, on the other hand, includes the value of labor input but not the inframarginal value of consumption. In this model each unit of labor is paid exactly its marginal disutility, hence there is no inframarginal value of leisure.

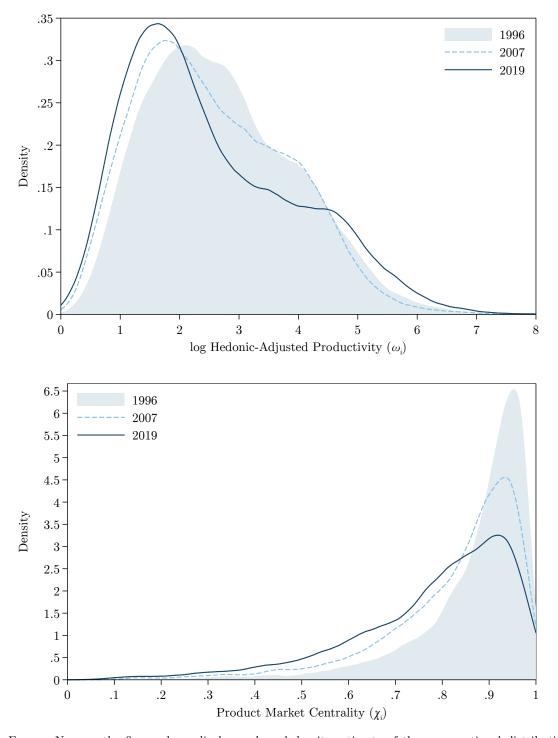


FIGURE 5: DISTRIBUTION OF PRODUCTIVITY AND PRODUCT MARKET CENTRALITY

FIGURE NOTES: the figure above displays a kernel density estimate of the cross-sectional distribution of the hedonic-adjusted productivity ( $\omega_i$  – upper panel) and the product market centrality ( $\chi_i$  – lower panel). The grey area represents the distribution in 1996, the dotted light line the distribution in 2007 and the solid dark line in 2019. These estimates are based on the baseline model (with flat marginal cost).

The next counterfactual I analyze, the *Monopoly* counterfactual, appears in the third column: it represents a scenario in which all firms are controlled by a single decision-maker that coordinates supply choices. In this allocation, aggregate surplus is significantly lower than in the Network Cournot equilibrium allocation: \$8.2 trillion. Despite the decrease in aggregate welfare, profits are markedly higher: \$5.7 trillion. Consequently, consumer surplus is reduced to just \$2.5 trillion, a mere 33% of the total. One interpretation of this exercise is that policies that prevent coordination between firms (antitrust) have a large positive impact on welfare.

Next, I consider the *Resource Efficient* counterfactual, in which the social planner maximizes total surplus subject to the constraint of not using more labor than the Cournot equilibrium.

In this scenario, markups across firms have been equalized, but not eliminated. By removing all dispersion in markups, this counterfactual targets the malallocative effects of oligopoly.

The total surplus produced in this counterfactual is \$9.9 trillion, about 3.3 percentage points lower than in perfect competition, and \$800 billion higher than the observed Cournot-Nash equilibrium. Most of the surplus produced – \$6.9 trillion, or 68% of the total – goes to the consumer; profits are reduced to \$3.1 trillion. Because labor is fixed, all the welfare gains with respect the Cournot equilibrium come from the *reallocation* of labor. Hence, an important take-away from this counterfactual is that a large share of the inefficiencies from oligopoly are driven by resource misallocation. A different way to say this is that the dispersion in markups (caused by oligopolistic competition with differentiated products) matters at least as much as the level of markups in determining the overall deadweight loss.

In sum, my measurements suggest that the oligopoly power of U.S. public firms has significant consequences for aggregate welfare, and that it impacts consumer welfare through two channels: it increases the dispersion of markups, generating resource misallocation which raises the deadweight loss; it also increases the level of markups, which in turn affects how surplus is shared between producers and consumers.

## 5.3. Hedonic-Adjusted Productivity and Centrality

By taking the model to the data, we recover the firm-level hedonic-adjusted productivity  $(\omega_i)$  and product market centrality  $(\chi_i)$ . The first empirical question we ask is: what is the distribution of these two statistics, and how does it change over time?

The upper panel of Figure 5 presents the the cross-sectional distribution of  $\omega_i$  for the years 1996, 2007 and 2019 (estimated using kernel density). The data presents an enormous degree of dispersion in productivity. For the year 2019, a firm at the 75<sup>th</sup> percentile is 7 times as productive as a firm at the 25<sup>th</sup> percentile. The distribution also appears to be significantly left-skewed. The other pattern that emerges rather clearly is a "superstar" effect (Autor et al., 2020): the dispersion appears to have increased between 1996 and 2019, and the distribution appears has become more bimodal over time. These patterns would lead to a progressive increase in industry concentration in a large class of models.

The lower panel of Figure 5 similarly displays the cross-sectional distribution of  $\kappa_i$  in 2019, 2007 and 1996. Again, there appears to be a significant heterogeneity in centrality. The distribution is markedly left-skewed, with most firms having a high degree centrality and thus behaving relatively competitively, while a smaller mass of firms displays low centrality and thus behaves more like a monopolist. Between 1996 and 2007 and between 2007 and 2019, the distribution displays a clear shift to the left: this is consistent with an overall increase in market power and a higher percentage of the surplus being captured by firms in the form of monopoly profits.

In sum, this decomposition of firm markup provides evidence *both* in favor of the "superstar firms" hypothesis (Autor et al., 2020) hypothesis and in favor of the theory that rising markups are driven by lack of competition from available substitutes. The two hypothesis do not appear to be mutually exclusive.

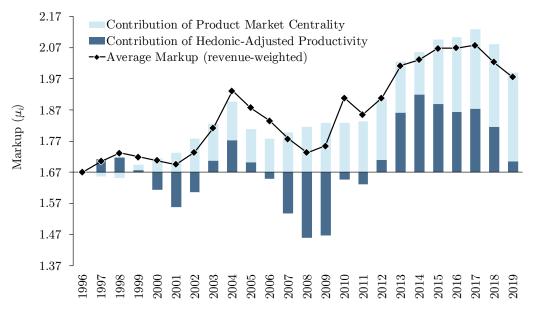


FIGURE 6: MARKUPS GROWTH DECOMPOSITION (1996-2019)

#### 5.4. Markups Growth Decomposition

While there's evidence in support of the fact that the markups of US corporations have increased in the past decades (De Loecker, Eeckhout and Unger, 2020), the reasons behind this increase are still very much up for debate: are higher markups the result of a right tail of highly-productive superstar firms pulling away from the rest the competition (Autor et al., 2020), or are they the result of a softening of product market competition (i.e. fewer substitutes)?

Equation (2.39) allows us to study this question by decomposing markups into two components reflecting these forces: by implementing the decomposition, I investigate whether the rise of markup is driven by ow product market centrality ( $\chi_i$ ) or hedonic-adjusted productivity ( $\omega_i$ ).

Defining the operator  $\mathbb{E}(\cdot)$  as the (weighted) cross-sectional average of a variable, and letting cov( $\cdot$ ) be the corresponding cross-sectional (weighted) covariance, we can write the following formula for the revenue-weighted markup, based on equation (2.39):

$$\mathbb{E}\mu_{it} = 1 + (1 - \mathbb{E}\chi_{it}) \cdot (\mathbb{E}\bar{\mu}_i - 1) - \operatorname{cov}(\chi_{it}, \bar{\mu}_{i,t})$$
(5.1)

where t represents the year of observation. Differentiating with respect to time, we obtain the following decomposition for the change in the revenue-weighted average markup:

$$\Delta \mathbb{E}(\mu_{it}) \approx \underbrace{\Delta \mathbb{E}\,\bar{\mu}_{i,t} \cdot \mathbb{E}\,(1-\chi_{i,t-1})}_{\text{Contribution of Hedonic-Adjusted Productivity}} - \underbrace{\Delta \mathbb{E}\,(\chi_{i,t}) \cdot (\mathbb{E}\,\bar{\mu}_{i,t-1}-1)}_{\text{Contribution of Product Market Centrality}}$$
(5.2)

where the discrepancy is determined by a higher-order/covariance term.

Figure 6 illustrates the implementation of this decomposition for the period 1995-2019. Over this period, we can see that the revenue-weighted average markup increased from 1.67 to 1.97. Relative to the minimum

FIGURE NOTES: The figure decomposes the growth rate of the average markup  $(\mu_i)$ , weighted by revenues, using the formula in equation (5.2). The data refers to the baseline model, with flat marginal cost.

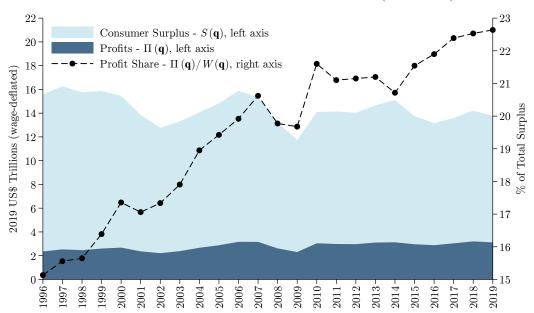
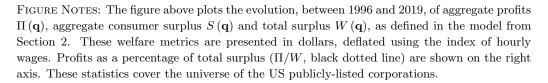


FIGURE 7: TOTAL SURPLUS OF US PUBLIC FIRMS (1996-2019)



theoretical value of one, this value represents an increase of 44%. The decomposition shows that approximately 9/10 of this increase (.276) can be attributed to changes in product market centrality ( $\chi_i$ ), with the remaining share of the increase (.048) being driven by the contribution of hedonic-adjusted productivity ( $\omega_i$ ). The contribution of the higher-order term is, overall, negligible.

While it appears clearly, from these findings, that centrality drives the slow-moving upward trend in average markups, the hedonic-adjusted productivity component dominates the cyclical component of markups.

#### 5.5. Time Trends of Profits, Consumer Surplus and the Deadweight Loss

HP's cosine similarity data is available starting from 1996. By mapping my model to Compustat data year by year, I can produce annual estimates of the welfare metrics previously presented. This allows me to study the welfare implications of the rising concentration of US industries. Most importantly, because my model leverages HP's time-varying product similarity data, these estimates account for how the product offering of US public firms changed over time. This is another contribution of this study.

In Figure 7, I plot aggregate consumer surplus S (the dark area) and profits  $\Pi$  (the light area) for every year between 1996 and 2019. The combined area represents total surplus W. I also plot, on the right axis (dotted black line), profits as a share of total surplus  $\Pi/W$ . All these statistics refer to the (observed) Cournot equilibrium.

The graph shows that the total surplus produced by US public corporations has nearly doubled between 1996 and 2019 from \$4.6 trillion to \$9.1 trillion between 1996 and 2019. Profits have increased more-thanproportionally with respect to consumer surplus – from about \$2.2 trillion to about \$5 trillion. Consumer surplus increased instead from \$2.2 trillion in 1997 to about \$4 trillion i 2017. As a consequence, the profit

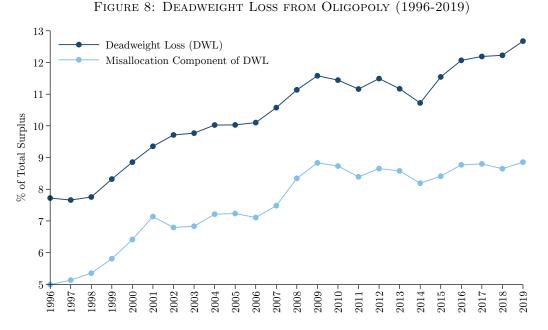


FIGURE NOTES: The following figure plots the estimated deadweight loss (DWL) from oligopoly, between 1996 and 2019. The darker line is the traditionally-defined DWL - the % difference in total surplus between the baseline Cournot equilibrium and the *Perfect Competition* scenario; the lighter line is the % difference between the Cournot equilibrium and the *Resource-Efficient* allocation.

share of surplus has increased from about 50% of total surplus to nearly 56%. The consumer appears to capture a decreasing share of the surplus generated by public companies.

In Figure 8, I plot, over the same period, the percentage gain in total surplus from moving from the competitive equilibrium  $\mathbf{q}^{\Phi}$  to the first best  $\mathbf{q}^{W}$ . This is the deadweight loss from oligopolistic behavior, and is plotted as the darker line. Its trend that mimic that of profit share of surplus: it increased from 8.5% (in 1997) to the current level of 11% (in 2017). This suggests that the impact of oligopoly on surplus creation has increased over time.

To investigate the role of resource misallocation in generating this trend I plot, in the same figure (light line), the percentage difference in total surplus between the Cournot equilibrium and the *Resource Efficient* counterfactual: it has increased from 5 percentage points (in 1996) to 8.7 percentage points (in 2019). This implies that a significant share of the increase in the deadweight loss has been driven by increasing misallocation.

Overall, my findings are consistent with the interpretation that U.S. public firms have more oligopoly power than they had in 1996, and that this increase in oligopoly power has had a significant impact on both allocative efficiency and consumer welfare.

#### 5.6. The Cross-Section of Mergers and Acquisitions

One factor that is frequently mentioned as a potential culprit for the declining competition is the (allegedly) lax merger enforcement by US competition authorities. Because my model allows to compute cross-price elasticities for millions of firm pairs, it can provide a fresh perspective on the evolution of M&A activity in the US. An interesting question that we can ask is how do merging firms look like in terms of product substitutability, compared to firms that do not merge, and whether these differences have somewhat changed over time. To measure the degree product market interaction among merging companies I utilize the diversion

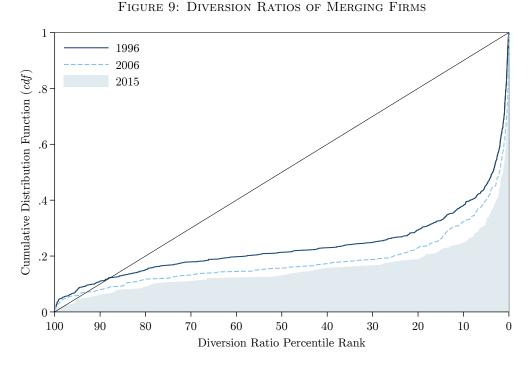


FIGURE NOTES: The figure above plots the cumulative distribution function of the diversion ratio percentile ranks of merging firms in 1996 (solid dark line), 2006 (dotted light line) and 2015 (grey area). These estimates are based on the baseline model with flat marginal cost. The  $45^{\circ}$  line displays a uniform distribution, which would be expected if selection into mergers was independent of diversion ratios.

ratio, which is one of the measures that FTC-DOJ Horizontal Merger Guidelines highlight as a useful statistic for merger analysis.<sup>19</sup>

The diversion ratio is defined as the change in quantity demanded of product *i* for a price change in product *j* that yields a unit decrease in the quantity demanded of product *j*. It is easy to see that in this model diversion ratios take a simple expression in terms of the inverse matrix  $(\mathbf{I} + \boldsymbol{\Sigma})^{-1}$ :

Diversion Ratio<sub>*ij*</sub> 
$$\stackrel{\text{def}}{=} \frac{\partial q_i}{\partial p_j} \left(\frac{\partial q_j}{\partial p_j}\right)^{-1} = \frac{(\mathbf{I} + \mathbf{\Sigma})_{ij}^{-1}}{(\mathbf{I} + \mathbf{\Sigma})_{ij}^{-1}}$$
 (5.3)

In the next empirical exercise, I use the database of announced mergers between public firms constructed by Ewens, Peters and Wang (2019) and Phillips and Zhdanov (2013), which covers publicly-traded companies the period up to 2016. Then, for every pair of firms, I compute the diversion ratio for the preceding year, and the corresponding (within-year) percentile rank. Then, in Figure 9, I plot the cumulative distribution of the percentile ranks of merging firms – by year. I also compare it to a uniform distribution, which is what we would expect that distribution to look like if merging firms were randomly selected.

What clearly emerges from Figure 9 is that merging firm pairs are highly selected from the right tail of the distribution of diversion ratios. In other words, mergers tend to mostly happen among firms that interact strongly in product markets. It is also evident from the figure that this effect has become more pronounced over time: the distribution of percentile ranks of 2015 first-order stochastically dominates that of 2006,

 $<sup>^{19}</sup>$ We can alternatively use the cosine similarity: it makes little difference.

which in turn first-order stochastically dominates that of 1996. The median merging firm pair in 1996 had a diversion ratio around the  $97^{\rm th}$  percentile. In 2015, the typical merging firm had a diversion ratio just shy of the  $99^{\rm th}$  percentile.

There doesn't seem to be a significant trend in the intensity of M&A activity among public corporations: the number of merging firms as a ratio of the total number of firm pairs has remained broadly stable at around 12 per million over this period.

Obviously, there is much that this analysis does not capture (e.g. merger synergies) and we cannot simply infer from it that M&A activity has become more harmful for competition. Nonetheless, the analysis above clearly indicates that merger activity has become more concentrated, over time, among firms that are more likely to interact in the product market.

### 5.7. Firm Dynamics and the Role of Startups Acquisitions

The left shift in the distribution of centrality (figure 5) indicates that the typical firm faces less competition from substitute products. In Compustat, this is reflected by the fact that, while profits and value added have moved pari-passu with nominal GDP, economic activity is now concentrated among a much smaller number of firms. Underlying this decline in the overall number of firms is a secular decline in the rate of IPOs (Kahle and Stulz, 2017). This decline in the rate of IPOs has not been matched by a decrease in the rate of exit.

One interesting aspect of the decline of IPOs is that it appears to be unrelated to the decline of the startup rate that has been measured in the broader economy (Decker et al., 2014). Far from declining, the number of startups that are backed by Venture Capital (VC), which make up the majority of startups that eventually become public companies, has boomed over this period. The reason behind the decline in IPOs is not that a dearth of startups, but the fact that most VC-backed startups nowadays choose to get acquired instead.

In a companion paper (Ederer and Pellegrino, forthcoming 2023), I investigate the role of startup acquisitions in the rise of oligopoly. Using the very same model used in this paper, I show evidence that the progressive shift of VC-backed startups from IPOs to acquisition might have been an important driver of the overall increase in oligopoly power.

### 6. Robustness and Extensions

In this section, I investigate the robustness of my empirical results to a variety of assumptions; I propose extensions to the model; and I discuss the limitations of this paper and potential follow-up work.

#### 6.1. Variable Returns to Scale and Supply-Side Markups Estimation

Thus far I have mostly discussed the link between this paper and the demand estimation literature. However, this paper is also closely related to the literature on production function-based markup estimation. In fact, my model relies at least in part on supply-side methods for the identification of markups. This claim is based on the following two facts: first, my model utilizes the same data as DEU (revenues and costs) to estimate markups. Second, markups are identified, in my model, not by cosine similarities, but by knowledge of the of firm's production or cost function - in accordance with the supply-side markup estimation (De Loecker and Warzynski, 2012)

The supply-side approach to estimating markups relies on the assumption that firms are cost minimizers. The first order condition for a cost-minimizing firm, with respect to some generic flexible input  $h_i$  (which in our case is labor) is:

$$p_i^h = \lambda_i \frac{\partial q_i}{\partial h_i} \tag{6.1}$$

where  $q_i$  is output, which depends on flexible input  $h_i$ ,  $p_i^h$  is the price of input  $h_i$ , and  $\lambda_i$  is the Lagrange multiplier for the cost minimization problem. The markup  $\mu_i$  is defined as the ratio between the output price  $(p_i)$  and the Lagrange multiplier  $(\lambda_i)$ , which is also the marginal cost:

$$\mu_i = \frac{p_i}{\lambda_i} \tag{6.2}$$

Putting together the two equations above (substituting  $\lambda_i$ ) and after a few manipulations, we obtain the following expression for the markup:

$$\mu_i = \frac{\partial \log q_i}{\partial \log h_i} \cdot \frac{p_i q_i}{p_i^h h_i}$$
(6.3)

now, the measure of revenues  $(p_iq_i)$  used in my model is exactly the same as in that of De Loecker, Eeckhout and Unger (2020). Variable input costs  $(p_i^h h_i)$  are also measured the same way (Costs of Goods Sold), although in my model the generic input associated with COGS is labelled "Labor".

Up to this formula, my approach to retrieving markups coincides with DEU: if we could hypothetically observe/recover the elasticity  $\partial \log q_i/\partial \log h_i$ , the equation above would immediately yield the markup for either model with no assumptions about conduct. In practice, the elasticity  $\partial \log q_i/\partial \log h_i$  has to estimated. In the baseline model we assumed a constant marginal cost. In this special case of the previous baseline model, where we have constant returns to the COGS variable input  $(\partial \log q_i/\partial \log h_i = 1)$ , the two markups exactly coincide and are thus identified without further assumptions.

What I do next is to relax the assumption that the marginal cost is exogenous (the MC function is flat). This is where my methodology diverges now from that of DEU. They assume a Cobb-Douglas production function:

$$q_i \propto h_i^{\theta_i} \tag{6.4}$$

while I assume a quadratic cost function:

$$h_i = f_i + c_i^0 q_i + \frac{\delta_i}{2} q_i^2 \tag{6.5}$$

resulting in the following two expressions for the markup

$$\mu_i^{\text{DEU}} = \theta_i \cdot \frac{\text{Revenues}_i}{\text{COGS}_i} ; \qquad \qquad \mu_i^{\text{P}} = \frac{\text{COGS}_i}{\text{COGS}_i + (\delta_i/2) q_i^2} \cdot \frac{\text{Revenues}_i}{\text{COGS}_i} \tag{6.6}$$

Aside from the functional form, my approach differs from that of DEU in the strategy to estimate  $\partial \log q_i / \partial \log h_i$ . DEU estimate  $\theta_i$  as part of a production function, using time series variation, without making an explicit conduct assumption.

In the extended model with non-constant marginal cost, I cannot estimate markups using DEU's approach, due to the fact that my model assumes a quadratic cost function, and this assumption is generally incompatible with DEU's that firms have a Cobb-Douglas production function. For this reason, I use a different strategy: conditional on  $\delta_i$  being identified,  $q_i$  is also identified (as before) by equation (3.3), which relies on a conduct assumption (Cournot).  $\delta_i$  is instead identified by a set identification result that is specific to my quadratic cost function.

To estimate the slope of the marginal cost function, we make the following assumptions.

Assumption 4 (relaxing Assumption 3). The marginal cost function respects non-negativity  $(c_i \ge 0)$  and non-decreasing returns to scale  $(\partial c_i/\partial q_i \ge 0)$ .

These fairly uncontroversial assumptions lead to a useful partial identification result, which applies to firms for whom observed revenues are at least twice total variables costs.

**Proposition 13.** For all firms *i* such that  $p_i q_i > 2 \cdot \text{TVC}_i$ , we have  $\delta_i \in \left[0, \frac{2 \cdot \text{TVC}_i}{p_i q_i - 2 \cdot \text{TVC}_i}\right]$ 

That is, for a subset of firms, we can actually bound the slope of the marginal cost function.

I follow DEU in assuming that the parameter controlling the scale elasticity  $(\delta_i)$  is constant for firms that belong to the same sector (defined as 2-digit NAICS). Then, it has to be the case that, at the sector level, the marginal cost slope is no larger than the lowest of the upper bounds defined in Proposition 13. Formally, let us define  $\mathcal{S}(i)$ , the set of firms that make up the sector to which firm *i* belongs to, and let us call  $\mathcal{F}$  the set of firms to which lemma 13 applies (whose revenues are at least twice total variable costs). Then, the marginal cost slope for all firms in set  $\mathcal{S}(i)$  respects:

$$\delta_{\mathcal{S}(i)} \leq \min_{i' \in \mathcal{S}(i) \cap \mathcal{F}} \frac{2 \cdot \mathrm{TVC}_i}{p_i q_i - 2 \cdot \mathrm{TVC}_i}$$
(6.7)

I use this upper bound as my sector-level estimate of the slope of the marginal cost function. It makes sense to use an upper bound because, ceteris paribus, assigning a lower value to this parameter yields higher markups that are closer to those of the flat marginal cost benchmark (in other words, we have already considered the lower bound  $\delta_i = 0 \forall i$ ).

Note that we can measure markups as far back as the 1960s, since the identification of markups does not require the use of HP's product similarity data.

The results of this markup estimation are displayed in Figure 10. The upper panel displays the revenueweighted average markup for this extended model (with non-flat marginal cost) together with the corresponding series computed by DEU. The lower panel shows the cross-sectional correlation between the same two measure (we take the latest datapoint for each firm). I find that the markups from these two different approaches have an extremely high correlation, both in the aggregate time series and in the cross section. They display a similar upward trajectory after 1980, although (after that date) the average markup is higher for my model. In the cross-section, the main differences are: 1) markups from my extended model are bounded below by 1 (by profit maximization, my model cannot produce markups below; 2) at the upper hand of the distribution, markups from my model tend to be a bit lower.

FIGURE 10: MARKUPS: EXTENDED MODEL VS. DEU ESTIMATES (UNTARGETED)

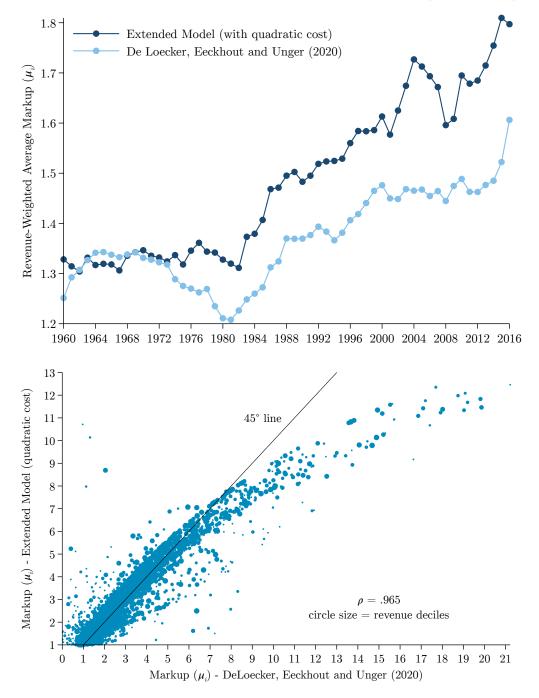


FIGURE NOTES: The figures above compare the markups from the extended model against the estimates of De Loecker, Eeckhout and Unger (2020). The upper panel presents the time series correlation (by averaging markups by year and weighting by revenue). In the lower panel, each circle is a firm (latest available observation), and the data encompasses all public firms in 1960-2016 for which markups can be computed according to both methodologies. The y-coordinate represents model markups, while the the x-coordinate represents the markup estimated by DEU.

This result is to be expected: as Bond et al. (2021) show, when physical output is proxied using deflated revenues (as in the case of DEU) the supply-side approach to markup measurement (via production function estimation) suffers from a non-identification issue. This non-identification is expected to bias the level (but not necessarily the trend) of the average markup downwards towards one. Because this non-identification issue does not apply to my markup estimates (my approach does not rely on time-series production function estimation), we thus expect the average markup from my model to display a similar trend and a higher average value with respect to DEU's.

Next, I take this alternative model to the data, since this alternative assumption on the marginal cost function yields alternate estimates for  $\Delta$ , **p**, **q**, **c**, **b** and *S*. The welfare measurements and counterfactuals for this alternative model are presented in Appendix F.1, and they only differ slightly from the baseline. The profit share of total surplus increases from 16% (in 1996) to 24% (in 2019), while the deadweight loss increases from 6.9% (in 1996) to 11%.

In sum, I find that my results are robust to the assumption that the marginal cost function is not flat.

#### 6.2. Private and Foreign Firms

The obvious problem of estimating the model using publicly-traded firms only is that several relevant competitors are excluded from the analysis – namely, private and foreign firms. While the model also includes an outside good (which we labelled *leisure*), which is meant to capture unobserved options, there is nonetheless a clear concern that some of the empirical results obtained thus far may be an artifact of these data limitations.

There is no firm-level data (cosine similarities) for individual private and foreign firms, and thus we can't completely rule out this possibility. However, it is possible to show that the empirical results of Section 5 are highly robust to including private and foreign firms as a fringe of atomistic competitors.

Ti implement this robustness check, I use the aggregation result of Subsection 2.10 to add, to the model, representative firm that acts competitively and whose size reflects the endogenous entry and exit of private and foreign firms in various macro-sectors of the economy.

Because revenue data for Compustat firms includes foreign sales, in order to implement this extended model with private and foreign firms, I first use data from the Compustat Historical Segments database to construct a measure of the domestic sales share for Compustat companies, and I scale down all of Compustat firms' income statement data (revenues, costs) using the domestic sales share.

The next step is to estimate the share of US final demand served by private and foreign firms which – using equation (3.4) – identifies the equilibrium size of these representative firms. I use the OECD Trade in Value Added (TiVA) dataset to compute US final demand (value added) for 30 macro-sectors. These macro-sectors are broad ISIC v3.1 classifications, an international harmonized classification that is used by the OECD for its TiVA database. I then subtract from this estimate the percentage share of final demand served by US public firms, which I estimate by dividing the domestic sales revenues of Compustat firms by the final demand (computed as gross output, plus imports less exports).

Next, we must localize these representative firms in the product characteristic space. To accomplish this, I complement HP's product similarity data with another database developed in Frésard, Hoberg and Phillips (2020): using textual descriptions of industries from the 2005 BEA Input-Output tables, they construct measures of cosine similarity between products and BEA sectors. I apply these cosine similarities to ISIC v3.1 industries by developing a crosswalk between BEA and ISIC v3.1. Armed with these measures, I can take the extended model to the data.

The results from this alternate model including private and foreign firms through various representative firms are provided in Appendix F.2. My empirical results only change slightly as a consequence of this modification: corporate profits, as a percentage of the surplus produced by public firms, increase from 15% in 1996 to 22.5% in 2019. The deadweight loss increases from 5.9% to 8%.

#### 6.3. Non-Tradable Sectors

Another limitation of the empirical implementation of my model is that it includes sectors or industries that are non-tradable beyond narrow geographies. Consider grocery stores for example: grocery stores in New York do not compete with grocery stores in Los Angeles. The same applies to dialysis clinics, a sector that has seen significant consolidation and has been the object of much empirical research (Cutler et al., 2012; Eliason et al., 2020; Wollmann, 2020). The model, as implemented thus far, does not distinguish the geographic nature of competition in these sectors. Again, we worry that the empirical results that we obtained thus far may be an artifact of the inclusion of non-tradable sectors.

To address this concern, I implement yet another robustness check. I sort broad ISIC v.3.1 into tradable and non-tradable, and estimate yet another version of the model where non-tradable sectors are excluded.

Key welfare metrics from this alternative model are presented in Appendix F.3, together with the list of ISIC v3.1 macro-sectors, classified into tradable and non-tradable. Over the sample period, the profit share of surplus increases from 18% (in 1996) to 25.4% (in 2019), while the deadweight loss increases from 9.9% to 14%.

#### 6.4. Multi-Product Firms

Next, I relax the assumption that all firms in the model are single-product firms, thus operationalizing the multi-product extension of subsection 2.8. To achieve this, I utilize Compustat segments data, which is available starting from 1999 (shortens the sample by two years), and which allows to break down the sales of a large subset of the firms in the Compustat sample by business segments. Each of these segments is associated with a SIC code. I define a product as a subset of segments associated with the same 4-digit SIC code.

Firms that report sales across multiple segments with distinct SIC codes are modeled as multi-product firms. I break down their operations among products using their Compustat segments sales share, and use the association between products and firms to form the co-owernship matrix  $\mathbf{K}$ .

In order to implement this extended model, I also need product cosine similarities among products (as opposed to firms). I construct a cosine similarity matrix for products/segment following previous work by Hoberg and Phillips (2018), who do so by combining firm-level cosine similarities and segment SIC codes. The step-by-step method is as follows.

We generically denote SIC codes by the subscript S. There are N SIC codes. Both firms and SIC codes are sets of segments, and we describe segment *i* belonging to firm *z* or being associated with SIC code S using the inclusion operator (e.g.  $i \in z$ ,  $i \in S$ ). Next, we define the following matrices. The  $Z \times N$  matrix S contains firm *i*'s shares of total sales in a given SIC code S (obtained from segments data).

$$[S]_{zS} = z's \text{ share of SIC code } S \text{ sales}$$
(6.8)

The columns of this matrix are normalized by a constant (see below). The  $n \times N$  matrix  $\mathbb{Q}$  describes instead the mapping from segments to SIC codes:

$$\left[\mathbb{Q}\right]_{i\mathcal{S}} = \begin{cases} 1 & \text{if } i \in \mathcal{S} \\ 0 & \text{if } i \notin \mathcal{S} \end{cases}$$

$$(6.9)$$

Let us denote the firm-firm similarity matrix (as computed by HP16) by  $(\mathbf{A}'\mathbf{A})_{\mathrm{F}}$ . The product-product cosine similarity  $(\mathbf{A}'\mathbf{A})_{\mathrm{P}}$  is then constructed as:

$$\left(\mathbf{A}'\mathbf{A}\right)_{\mathrm{P}} = \frac{1}{2} \left[\mathbf{O}\left(\mathbf{A}'\mathbf{A}\right)_{\mathrm{F}} \mathbf{O}' + \mathbb{Q}' \mathbb{S}' \left(\mathbf{A}'\mathbf{A}\right)_{\mathrm{F}} \mathbb{S} \mathbb{Q}\right]$$
(6.10)

the expression above intuitively says that, to compute the similarity of product i (sold by firm z) with respect to some other product, we are combining the 10-K description of firm z with those of all other firms that sell in i's SIC code, weighting them by their respective sales shares.

Appendix F.4 presents the result of the extended multi-product model. By far and large, its welfare implications are consistent with those of the baseline Cournot: pver the period 1999-2019 the profit share increases from just above 12% of total surplus to about 18.2%; the deadweight loss increases from about 6% to just shy of 10%.

#### 6.5. Input-Output Networks

Next, I operationalize the model extension presented in 2.9, which combines the product rivalry network with an input-output network. In order to take this model to the data, I estimate the input-output matrix  $\mathbb{F}$  using the dataset of Atalay, Hortacsu, Roberts and Syverson (2011, AHRS), which provides vertical linkages among Compustat firms. This dataset comes from the Compustat Customer Segments data, which reports, for most j firms, all the sales to customer firm i that exceeds 10% of the total sales of firm j.

AHRS constructed a linking table between customer names and gvkey firm identifiers that allows to match customer segments to other firms in Compustat, thus creating a firm-to-firm matrix of customer sales shares. The main shortcoming of this dataset is that it only covers the period 1996-2007, and thus I can only operationalize this extended model for the first half of our sample.

Specifically, what AHRS's dataset provides is the ratio

$$\frac{p_j q_{ij}}{p_j q_j} \equiv [\mathbb{F}]_{ij} \cdot \frac{q_i}{q_j}$$
(6.11)

where the numerator of the left-hand side is supplier j's dollar sales to customer i. The identity above implies that, conditional on the equilibrium output  $\mathbf{q}^{\Phi}$ , we can immediately identify the matrix  $\mathbb{F}$  using the AHRS data. One issue that complicates identification in this extended model is that  $\mathbf{q}^{\Phi}$  itself depends on  $\mathbb{F}$ , according to the following equilibrium condition, which generalizes (3.3):

diag 
$$\left(\mathbf{q}^{\Phi}\right) \left\{ \mathbf{I} \circ \left[ \left(\mathbf{I} + \boldsymbol{\Sigma}\right) \left(\mathbf{I} - \boldsymbol{\mathbb{F}}\right)' \right] \right\} \mathbf{q}^{\Phi} = \boldsymbol{\pi} + \mathbf{f}$$
 (6.12)

Because  $\mathbb{F}$  depends on  $\mathbf{q}^{\Phi}$  and  $\mathbf{q}^{\Phi}$  on  $\mathbb{F}$ , I identify  $\mathbf{q}^{\Phi}$  numerically: I start by making an initial guess for  $\mathbf{q}^{\Phi}$  (specifically, the baseline Cournot value), then I compute a first estimate for  $\mathbb{F}$ , which I then use to re-compute  $\mathbf{q}^{\Phi}$ , which I then use to re-estimate  $\mathbb{F}$  and so on and so forth iterating until convergence, which is usually attained in a handful of steps. Once again, every other object in the model is afterwards identified in closed form.

In Appendix (F.5), I present the results of the model extended with intput-output linkages. The profit share tracks closely that of the baseline Cournot model: surplus increases from nearly 16% in 1996 (compared to 15% for the baseline model) to about 21.6% (vs. to 20.6%). The deadweight loss, on the other hand, increases somewhat more sharply: from 8.1% of total surplus in 1996 to 13.2% in 2007. By comparison, in the Cournot benchmark the deadweight loss increases from 7.9 to 10.5% in 2007.

These results provide evidence that the increase in oligopoly power previously estimated is not an artifact of ignoring vertical relationships across firms. On the contrary, and consistent with the theoretical results work of Baqaee and Farhi (2020), it appears that input-output networks provide an amplification mechanism for the malallocative effect of market power, increasing both the level and the trend these two statistics.

#### 6.6. Bertrand Competition

Thus far, we have always assumed that firms compete strategically by choosing output  $(\mathbf{q})$ . Let us now investigate how both the theoretical and the empirical model change if we instead assume that firms compete

à la Bertrand (by setting prices). The model remains tractable as long as we assume that firms face an exogenous marginal cost.

To solve the Bertrand game, it helps to define  $\mathbb{D}$ , be the diagonal matrix that contains the diagonal entries of  $(\mathbf{I} + \boldsymbol{\Sigma})^{-1}$ .

**Proposition 14.** The Bertrand-Nash equilibrium (with exogenous marginal cost c) is  $\mathbf{q}^{\Psi}$  – the maximizer of the Bertrand potential  $\Psi(\cdot)$ :

$$\mathbf{q}^{\Psi} \stackrel{\text{def}}{=} \arg \max_{\mathbf{q}} \Psi(\mathbf{q}) \tag{6.13}$$

where the Bertrand potential  $\Psi$  is defined as:

$$\Psi \stackrel{\text{def}}{=} \mathbf{q}' \left( \mathbf{b} - \mathbf{c} \right) - \frac{1}{2} \mathbf{q}' \left( \mathbf{I} + \mathbb{D}^{-1} + \mathbf{\Sigma} \right) \mathbf{q}$$
(6.14)

the Bertrand equilibrium allocation is:

$$\mathbf{q}^{\Psi} = \left(\mathbf{I} + \mathbb{D}^{-1} + \boldsymbol{\Sigma}\right)^{-1} \left(\mathbf{b} - \mathbf{c}\right)$$
(6.15)

Proof. Appendix H.

Because  $\mathbb{D}^{-1}$  is a diagonal matrix whose diagonal entries are between zero and one, the Bertrand-Nash allocation is in some sense "closer" to the perfect competition benchmark (2.53) than Cournot-Nash (2.27) - thus, consistent with the previous literature, Bertrand is a more "intense" form of competition than Cournot. In Appendix F.6, I juxtapose the empirical results from the Cournot and the Bertrand version of the model: empirically, the differences between Cournot and Bertrand appear to be minimal. That is, it appears in a multi-industry framework with a large number of firms and significant product differentiation, the conduct assumption appears to have much less of an impact on welfare than in a standard industry-level models of oligopoly: this is per se an interesting finding.

#### 6.7. Labor Supply Elasticity

Next, I discuss how my empirical results change if I make a different assumption about labor supply function. To understand the directional effect of relaxing the assumption of linear labor disutility (which corresponds to a perfectly-elastic labor supply), let us consider the polar opposite – that is, the labor supply being fixed. By definition, profit as a share of total surplus would be unchanged. The deadweight loss would instead become the total surplus difference between the Cournot equilibrium and the *Resource-Efficient* counterfactual, which we previously defined in Subsection 2.7. As can be seen in Table 3, this welfare difference is smaller than the deadweight loss. Intuitively, this is because the labor supply (by definition) cannot respond to the removal of the oligopolistic distortions.

The difference in the compute this alternative measure of the deadweight loss (the percentage difference in total surplus between Cournot and *Resource Efficient*) over the period 1996-2019. I find that my core empirical results carry through: the level of this "alternative" deadweight loss is 5.2% in 1997, and it increases to 7.9% by 2017. In other words, the level of the deadweight loss is lower if we assume a fixed labor supply (as should be expected), but it increases more sharply (by half) over the 20-year period.

#### 6.8. Complement Goods

In this subsection, I discuss how the model handles complement products. I begin by pointing out that, because the matrix  $\Sigma$  is non-negative by construction, the marginal utility from one unit of product j is

always non-increasing in  $q_i$  - formally:

$$\frac{\partial^2 S}{\partial q_i \partial q_j} = -\sigma_{ij} \le 0 \quad \forall \, i \neq j \tag{6.16}$$

In light of equation (6.16), it is tempting to jump to the conclusion that all products are by construction substitutes and that no pair of products are complements. That conclusion is, however, incorrect.

To understand why, we need to recall the textbook definition of substitution and complementarity. Two goods (i, j) are<sup>20</sup>:

Complements if 
$$\frac{\partial q_i}{\partial p_j} < 0$$
 Substitutes if  $\frac{\partial q_i}{\partial p_j} > 0$  (6.17)

We intuitively expect this derivative to have the opposite sign of that in equation (6.16). In the case of CES, this intuition is correct. In the case of my model, however, this intuition fails. This is a consequence of the fact that the cross-price demand elasticity depends on the inverted matrix  $(\mathbf{I} + \boldsymbol{\Sigma})^{-1}$ , not on  $\boldsymbol{\Sigma}$  itself. If the off-diagonal elements of  $\boldsymbol{\Sigma}$  are not equal (here they are not) the off-diagonal elements of  $-(\mathbf{I} + \boldsymbol{\Sigma})^{-1}$  will generally include positive as well as negative elements.<sup>21</sup> This implies that, in the empirical implementation of the model, many producer pairs are strategic complements.

For example, if we compute the vector of cross-price derivatives for car manufacturer General Motors in 2017, we will find that it includes several negative elements (i.e. complements), mostly corresponding to energy and consumer finance companies. This makes sense: intuitively, we expect higher oil prices, loan rates or insurance premia to adversely affect the residual demand for cars.

Hence, despite the property of the model described by equation (6.16), my model does produce strategic complementarity. Indeed, I argue that one of the strengths of the network Cournot model is its ability to produce a rich competitive environment that includes complement goods.

The model also allows for *physical* complements, at least in theory. This can be attained by modifying the consumer utility to allow for cross-effects among common characteristics:

$$U = \alpha \left( \mathbf{x}' \mathbf{b}^{x} - \frac{1}{2} \mathbf{x}' \mathbf{M} \mathbf{x} \right) + (1 - \alpha) \left( \mathbf{y}' \mathbf{b}^{y} - \frac{1}{2} \mathbf{y}' \mathbf{y} \right) - H$$
(6.18)

Then the matrix of inverse demand derivatives  $\Sigma$  takes the form

$$\boldsymbol{\Sigma} \stackrel{\text{def}}{=} \alpha \left( \mathbf{A}' \mathbf{M} \mathbf{A} - \mathbf{I} \right) \tag{6.19}$$

then, provided that  $m_{kk'} < 0$  for some (k, k'),  $\Sigma$  will generally also include negative terms, which correspond to physical complements (an increase in the supply of good j increases the marginal utility of a unit of good i). However, because the cross-price elasticities are no longer written in terms of cosine similarities, the HP data is no longer sufficient to take the model to the data: we need to have data on characteristic loadings (that is, we need to observe the matrix **A**, not just **A'A**).

#### 6.9. Strategic Complementarities (and Oligopsony) in Input Markets

Next, we consider ways in which the model can be extended to allow for strategic interactions in input markets as well as product markets. First, notice that the more general model, with generic cost function

<sup>&</sup>lt;sup>20</sup>Usually, these derivatives refer to the *Hicksian* demand, to ensure that  $sign(\partial q_i/\partial p_j) = sign(\partial q_j/\partial p_i)$  (see Kreps, 2012, section 11.6). This distinction can be ignored for my model, since the sign of this derivative is the same for the Marshallian and the Hicksian demand.

<sup>&</sup>lt;sup>21</sup>It is fairly easy to come up with examples. Consider for instance three goods (1,2,3) and three common characteristics (A,B,C). If goods 1 and 3 load entirely on characteristic A and C respectively, and good 2 loads equally on all three characteristics, then it can be verified that goods 1 and 3 are strategic complements.

 $\mathbf{h}(\mathbf{q})$ , already allows firms to interact strategically in input markets. There are various ways this could be accomplished parametrically. For example, a simple way to introduce technological spillovers in this model that preserves all of the closed-form solutions is to allow the cost function to incorporate cross-terms:

$$h_i = f_i + c_i^0 q_i + \frac{1}{2} \sum_{j=1}^n \delta_{ij} q_i q_j$$
(6.20)

that is - to allow the matrix  $\Delta$  to be non-diagonal: this allows marginal cost of firm *i* is to be affected by firm *j*'s production scale.

Another extension that would allow for further strategic interactions in input markets is to introduce monopsony power: consider for example the following partial equilibrium variant of the model. Suppose that There are  $\ell = 1, ..., L$  types of workers (sorted by geography, occupation, etc...) that act as wage-takers. Firms produce using a Leontief production function, so that labor inputs vector **h** is required to produce output vector **q**:

$$\mathbf{h} = \mathbf{T}\mathbf{q} \tag{6.21}$$

Each dimension of **h** corresponds to a type of worker and each dimension of **q** is (again) a firm. Assume that the labor supply function is linear, so that  $\ell$ 's wage is:

$$\mathcal{W}_{\ell} = \xi_{\ell} h_{\ell} \tag{6.22}$$

The total cost of production, for firm i, is equal to

$$TC_{i} = \sum_{\ell=1}^{L} \mathcal{W}_{\ell} t_{\ell i} q_{i} = \sum_{\ell=1}^{L} \sum_{j=1}^{n} \xi_{\ell} t_{\ell j} t_{\ell i} q_{i} q_{j}$$
(6.23)

Also, assume that the consumer utility is given by:

$$U(\mathbf{x}, \mathbf{y}, \mathcal{O}) \stackrel{\text{def}}{=} \alpha \left( \mathbf{x}' \mathbf{b}^{x} - \frac{1}{2} \cdot \mathbf{x}' \mathbf{x} \right) + (1 - \alpha) \left( \mathbf{y}' \mathbf{b}^{y} - \frac{1}{2} \cdot \mathbf{y}' \mathbf{y} \right) - \mathcal{O}$$
(6.24)

where  $\mathcal{O}$  is an outside good. Then the vector of profits is equal to:

$$\pi = \operatorname{diag}\left(\mathbf{q}\right)\left(\mathbf{p} - \mathbf{T}'\mathbf{\Xi}\mathbf{T}\mathbf{q}\right) \tag{6.25}$$

The equilibrium Cournot equilibrium with oligopoly and oligopsony is then:

$$\mathbf{q}^{\Phi} = \left(2\mathbf{I} + \boldsymbol{\Sigma} + \mathbf{T}' \boldsymbol{\Xi} \mathbf{T}\right)^{-1} \mathbf{b}$$
(6.26)

There is unfortunately no data (yet) to estimate this extended model, and thus its quantification is left for future research.

#### 6.10. Limitations and Future Work

This model (like every other model) has limitations and leaves out certain aspects of market power that might be relevant to the current debate on antitrust policy.

The most important restriction of my model is that it treats the firms' position in the product characteristics space as fixed. The assumption that product characteristics are exogenous is standard in the demand estimation literature (Berry et al., 1995; Nevo, 2001); however, it makes policy simulations less robust in the long-run. This is because, given enough time, firms may be able to endogenously change their product portfolios. Some recent work in the IO literature (see Fan, 2013; Wollmann, 2018) has considered endogenous product characteristics. If product characteristics data can be obtained (HP only provide cosine similarities), another interesting direction for future research is to generalize my model by endogenizing the firms' position in the characteristics space.

# 7. Conclusions

In this study, I have presented a new general equilibrium model of oligopolistic competition with hedonic demand and differentiated products, with the objective of measuring the welfare consequences of rising oligopoly in the United States from 1996 to 2019. To estimate my model, I used a data set (recently developed by Hoberg and Phillips, 2016) of product cosine similarities that covers all public firms in the United States on a yearly basis. Through the lens of my model, these similarity scores are used to retrieve the cross-price elasticity of demand for every pair of publicly traded firms.

My measurements suggest that oligopoly has a considerable and growing effect on aggregate welfare. In particular, I estimate that, if all publicly traded firms were to behave as atomistic competitors, the total surplus produced by this set of companies would increase by 12.7 percentage points. Consumer welfare would increase even more dramatically—by 45%—as surplus is completely reallocated from producers to consumers. I find that a large share of the deadweight loss caused by oligopoly (8.9 percentage points) can be attributed to resource misallocation—that is, a significant share of the deadweight losses could theoretically be recovered by a benevolent social planner, even if we assumed labor to be inelastically supplied.

I also find evidence that the deadweight losses increases significantly in the presence of collusion: consolidating firm ownership in the hands of one owner, who induces firms to coordinate, would depress aggregate surplus by an additional 20.3 percentage points. Consumer surplus would drop even more, with a projected decrease of 57.3%. Overall, my analysis of firm-level data suggests that there is evidence of sizable welfare distortions due to oligopoly power.

By mapping my model to firm-level data for every year between 1996 and 2019, I find that, while both the profits earned by U.S. public corporations and the corresponding consumer surplus have increased over this period, profits have increased at a significantly faster pace: consequently, the share of surplus appropriated by firms in the form of profits has increased substantially (from 15.4% to 22.6%). Consistent with this finding, I estimate that the welfare costs of oligopoly, defined as the percentage increase in surplus that is obtained by moving to the competitive outcome, have increased (from 7.8% to 12.7%). Overall, my estimates are consistent with the hypothesis that the observed secular trends in markups and concentration have resulted in an increased welfare loss, particularly at the expense of the consumer.

The model also disentangle the role of two factors that have contributed to secular rise of markups (previously documented by De Loecker, Eeckhout and Unger, 2020): productivity (adjusted for quality) and product market centrality (which captures the availability of substitute products). The first drives the reallocation of market shares towards high-markup firms, while the latter drives the within-firm growth component. This finding provides a proximate explanation for the rise of markups, and imposes significant constraints to theories that seek to provide a deep explanation: a credible theoretical account for the secular rise of markups should accommodate both of these forces.

The model allows me to compute a number of novel counterfactuals that are relevant to competition policy, and to shed additional light on these ongoing trends.

This paper contributes—both methodologically and empirically—to a growing literature in macroeconomics and finance that is devoted to incorporating heterogeneity, imperfect competition and Industrial Organization methods in general equilibrium models. In particular, it shows that combining firm financials with measures of similarity based on natural-language processing of regulatory filings offers a promising avenue to model product differentiation and imperfect substitutability at the macroeconomic level: it affords the opportunity to impose a less arbitrary structure on the degree of substitution across sectors and firms. In addition to the theory contribution, this paper provides measurements that align with a growing body of empirical work on rising market power (De Loecker, Eeckhout and Unger, 2020) and the anti-competitive effects of merger activity (Cunningham et al., 2018; Wollmann, 2019).

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# **Online** Appendices

### PRODUCT DIFFERENTIATION AND OLIGOPOLY: A NETWORK APPROACH

#### Bruno Pellegrino, UMD

### A. Derivation of the Cournot Potential

In the Network Cournot model, each firm i chooses its own output level to maximize its own profit by taking as given the output of every other firm:

$$q_i^* = \underset{q_i}{\arg\max} \pi\left(q_i; \bar{\mathbf{q}}_{-i}\right) \tag{A.1}$$

where  $\overline{\mathbf{q}}_{-i}$  is the vector of output for every firm except *i*. The upper bar sign  $\overline{\cdot}$  indicates that *i* treats the quantity supplied by other firms as fixed. The system of first order conditions for this problem is

$$0 = b_i - c_i (q_i) - 2q_i - \alpha \sum_{j \neq i} (\mathbf{a}'_i \mathbf{a}_j) \,\overline{q}_j \tag{A.2}$$

which can be expressed, in vector form, as:

$$0 = \mathbf{b} - \mathbf{c} - 2\mathbf{q} - \Sigma \bar{\mathbf{q}} \tag{A.3}$$

This system of reaction functions defines a vector field  $\mathbf{q}(\bar{\mathbf{q}})$  which represents the firms' best response as a function of every other firms' strategy. To find the Cournot-Nash Equilibrium, we look for the fixed point  $\mathbf{q}^*$  such that  $\mathbf{q} = \bar{\mathbf{q}} = \mathbf{q}^{\Phi}$ . Plugging this inside the equation above yields the first order condition that is needed to maximize the potential function  $\Phi(\mathbf{q})$ :

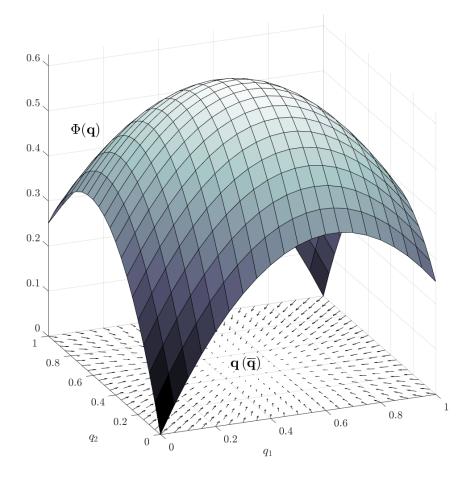
$$0 = \mathbf{b} - \mathbf{c} \left( \mathbf{q}^{\Phi} \right) - \left( 2\mathbf{I} + \boldsymbol{\Sigma} \right) \mathbf{q}^{\Phi}$$
(A.4)

which clarifies why the maximizer of the potential function solves the Network Cournot game. The potential  $\Phi(\mathbf{q})$  is then obtained as the solution to the following system of partial differential equations

$$\nabla \Phi (\mathbf{q}) = \mathbf{b} - \mathbf{c} (\mathbf{q}) - (2\mathbf{I} + \boldsymbol{\Sigma}) \mathbf{q}$$
(A.5)

which equates the gradient of the potential function to the linear system of Cournot reaction functions. The relationship between the potential and the Cournot-Nash equilibrium is represented graphically, for the two-firm case, in Figure 11. The arrows represent the vector field defined by the firms' reaction functions. The potential function is defined to be the scalar-valued function whose gradient coincides with this vector field. A game is a potential game if the vector field defined by the players' reaction functions is a conservative field - that is, if it is the gradient of some scalar function. We call that function the game's potential.





### B. Generality of the Utility Function

In this appendix I show mathematically the utility function in equation (2.9) is general, in the sense that we can derive it from a much more flexibile functional form, by applying some welfare-invariant changes of volumetric units.

Let us re-write the utility function with maximum flexibility:

$$U(\mathbf{x}, \mathbf{y}, H) \stackrel{\text{def}}{=} \tau_1 \mathbf{x}' \mathbf{b}^x - \frac{\tau_2}{2} \cdot \mathbf{x}' \mathbf{M}^x \mathbf{x} + \frac{\tau_3}{2} \mathbf{y}' \mathbf{b}^y - \frac{\tau_4}{2} \mathbf{y}' \mathbf{M}^y \mathbf{y} - \tau_5 H$$
(B.1)

$$\mathbf{x} = \mathbf{A}^x \mathbf{q}$$
 and  $\mathbf{y} = \mathbf{A}^y \mathbf{q}$  (B.2)

 $\mathbf{M}^x$  is a diagonalizable matrix, implying its "square root" matrix  $(\mathbf{M}^x)^{\frac{1}{2}}$  exists and that we can write  $\mathbf{M}^x$  in terms of such square root matrix as follows:

$$\mathbf{M}^{x} = \left[ (\mathbf{M}^{x})^{\frac{1}{2}} \right]' (\mathbf{M}^{x})^{\frac{1}{2}}$$
(B.3)

 $\mathbf{M}^{y}$  is a positive diagonal matrix, we do *not* require  $\|\mathbf{a}_{k}^{x}\| = 1$  and the matrix  $\mathbf{A}^{y}$  is defined as follows:

$$a_{ii}^{y} \stackrel{\text{def}}{=} \sqrt{\frac{\tau_{2}}{\tau_{4}} \cdot \frac{\alpha}{1-\alpha} \cdot m_{ii}^{y}} \cdot \left\| \left[ (\mathbf{M}^{x})^{-\frac{1}{2}} \mathbf{A}^{x} \right]_{i} \right\|$$
(B.4)

the intuitive meaning of this restriction (which will be easy to see later on) is that all goods have the same relative loading on the common v/s the idiosyncratic characteristics. It ensures that, after normalization, we only need a single common loading parameter for  $\alpha$  all goods (as opposed a different one for each good). Our objective is to show that, up to some changes in volumetric units, we can rewrite the above utility in the following form

$$U(\mathbf{x}, \mathbf{y}, H) \stackrel{\text{def}}{=} \alpha \left( \mathbf{x}' \mathbf{b}^{x} - \frac{1}{2} \mathbf{x}' \mathbf{x} \right) - (1 - \alpha) \left( \mathbf{y}' \mathbf{b}^{y} - \frac{1}{2} \mathbf{y}' \mathbf{y} \right) - H$$
(B.5)

$$\mathbf{x} = \mathbf{A}\mathbf{q}, \qquad \|\mathbf{a}_k\| = 1 \ \forall k \qquad \text{and} \qquad \mathbf{y} = \mathbf{q}$$
 (B.6)

First, notice that the following utility

$$U(\mathbf{x}, \mathbf{y}, H) = \frac{\tau_1}{\tau_5} \mathbf{x}' \mathbf{b}^x - \frac{\tau_2}{2\tau_5} \cdot \mathbf{x}' \mathbf{M}^x \mathbf{x} + \frac{\tau_3}{\tau_5} \mathbf{y}' \mathbf{b}^y - \frac{\tau_4}{2\tau_5} \mathbf{y}' \mathbf{M}^y \mathbf{y} - H$$
(B.7)

describes the exact same preferences as equation (B.1), therefore we can use it instead at no loss. Let us now define the following alternative vectors of characteristics:

$$\tilde{\mathbf{x}} \stackrel{\text{def}}{=} \sqrt{\frac{\tau_2}{\alpha \tau_5}} (\mathbf{M}^x)^{\frac{1}{2}} \mathbf{x} \quad \text{and} \quad \tilde{\mathbf{y}} \stackrel{\text{def}}{=} \sqrt{\frac{\tau_4}{(1-\alpha)\tau_5}} (\mathbf{M}^y)^{\frac{1}{2}} \mathbf{y}$$
(B.8)

We can now re-write the utility in terms of  $\tilde{\mathbf{x}}$  and  $\tilde{\mathbf{y}}$ :

$$U\left(\tilde{\mathbf{x}}, \tilde{\mathbf{y}}, H\right) = \frac{\tau_1 \sqrt{\alpha}}{\sqrt{\tau_2 \tau_5}} \cdot \tilde{\mathbf{x}}' \left(\mathbf{M}^x\right)^{-\frac{1}{2}} \mathbf{b}^x - \frac{\alpha}{2} \cdot \tilde{\mathbf{x}}' \tilde{\mathbf{x}} + \frac{\tau_3 \sqrt{1-\alpha}}{\sqrt{\tau_2 \tau_5}} \cdot \tilde{\mathbf{y}}' \left(\mathbf{M}^y\right)^{-\frac{1}{2}} \mathbf{b}^y - \frac{1-\alpha}{2} \tilde{\mathbf{y}}' \tilde{\mathbf{y}} - H$$
(B.9)

Next, define:

$$\tilde{\mathbf{b}}^x \stackrel{\text{def}}{=} \frac{\tau_1}{\sqrt{\alpha \tau_2 \tau_5}} \left(\mathbf{M}^x\right)^{-\frac{1}{2}} \mathbf{b}^x \quad \text{and} \quad \tilde{\mathbf{b}}^y \stackrel{\text{def}}{=} \frac{\tau_3}{\sqrt{(1-\alpha)\tau_2 \tau_5}} \left(\mathbf{M}^y\right)^{-\frac{1}{2}} \mathbf{b}^y \quad (B.10)$$

and re-write the utility function in the concise desired form:

$$U(\tilde{\mathbf{x}}, \tilde{\mathbf{y}}, H) = \alpha \left( \tilde{\mathbf{x}}' \tilde{\mathbf{b}}^x - \frac{1}{2} \cdot \tilde{\mathbf{x}}' \tilde{\mathbf{x}} \right) + (1 - \alpha) \left( \tilde{\mathbf{y}}' \tilde{\mathbf{b}}^y - \frac{1}{2} \tilde{\mathbf{y}}' \tilde{\mathbf{y}} \right) - H$$
(B.11)

with 
$$\hat{\mathbf{x}} = \tilde{\mathbf{A}}^x \mathbf{q}$$
 and  $\tilde{\mathbf{y}} = \tilde{\mathbf{A}}^y \mathbf{q}$  (B.12)

By construction,  $\tilde{\mathbf{A}}^x$  and  $\tilde{\mathbf{A}}^y$  are equal to:

$$\tilde{\mathbf{A}}^{x} \stackrel{\text{def}}{=} \sqrt{\frac{\alpha \tau_{5}}{\tau_{2}}} \left(\mathbf{M}^{x}\right)^{-\frac{1}{2}} \mathbf{A}^{x} \quad \text{and} \quad \tilde{\mathbf{A}}^{y} \stackrel{\text{def}}{=} \sqrt{\frac{(1-\alpha)\tau_{5}}{\tau_{4}}} \left(\mathbf{M}^{y}\right)^{-\frac{1}{2}} \mathbf{A}^{y} \tag{B.13}$$

Note that  $\tilde{\mathbf{A}}^y$  is also a diagonal matrix, and the definition of  $\mathbf{A}^y$  (equation (B.4)) implies that:

$$\|\tilde{\mathbf{a}}_i^x\| \equiv \tilde{a}_{ii}^y \tag{B.14}$$

which is the reason why such restriction equates to imposing that the relative loading on common v/s idiosyncratic characteristics is the same for all goods and thus can be captured by using a single  $\alpha$  for all goods.

Note that have not yet imposed that  $\tilde{\mathbf{a}}_i^x$  has unit length, and thus  $\tilde{\mathbf{A}}^y$  is not necessarily an identity matrix. Therefore the final step is to show that the restriction

$$\|\tilde{\mathbf{a}}_i^x\| = a_{ii}^y = 1 \quad \forall i \tag{B.15}$$

is without loss of generality. To achieve this, we change the volumetric units of our goods by defining:

$$\hat{\mathbf{q}} \stackrel{\text{def}}{=} \tilde{\mathbf{A}}^y \mathbf{q} \tag{B.16}$$

so that

$$\tilde{\mathbf{x}} = \hat{\mathbf{A}}\hat{\mathbf{q}}$$
 with  $\hat{a}_{ij} \stackrel{\text{def}}{=} \frac{\tilde{a}_{ij}}{a_{ii}^y}$  (B.17)

this implies finally that

$$\|\hat{\mathbf{a}}_{i}^{x}\| = 1 \,\forall i \qquad \text{and} \qquad \tilde{\mathbf{y}} = \hat{\mathbf{q}}$$
 (B.18)

implying that we can re-write the utility function in terms of  $\hat{\mathbf{q}}$ 

$$U(\hat{\mathbf{q}}, H) = \alpha \left( \hat{\mathbf{q}}' \hat{\mathbf{A}} \tilde{\mathbf{b}}^{x} - \frac{1}{2} \cdot \hat{\mathbf{q}}' \hat{\mathbf{A}}' \hat{\mathbf{A}} \hat{\mathbf{q}} \right) + (1 - \alpha) \left( \hat{\mathbf{q}}' \tilde{\mathbf{b}}^{y} - \frac{1}{2} \hat{\mathbf{q}}' \hat{\mathbf{q}} \right) - H$$
(B.19)

where  $\hat{\mathbf{A}}'\hat{\mathbf{A}}$  is now by construction a cosine similarity matrix.

Notice that we still have one degree of freedom left, which is the choice of the unit of measurements of labor. This degree of freedom allows us to pick labor as the numeráire (one labor unit = 1\$).

# C. The Role of Idiosyncratic Characteristics

In this Appendix, I clarify the role of idiosyncratic characteristics in GHL demand. From a *theoretical* point of view, the presence of idiosyncratic characteristics is somewhat redundant, because they can just be seen as a special case of the common characteristics (i.e. we could simply include the entries of vector  $\mathbf{x}$  inside  $\mathbf{y}$  at no loss and add n rows to the  $\mathbf{A}$  matrix).

Now, I argue, while redundant from a *theoretical perspective*, from an *empirical perspective* the idiosyncratic characteristics make a significant difference, by providing a valuable additional degree of freedom (the parameter  $\alpha$ ). Key to this is the assumption, made explicit in sub-section 3.4, that the words contained Hoberg & Phillips's vocabulary are always mapped to the /characteristics space. Idiosyncratic characteristics are instead *unobserved*.

This has important implications for the overall magnitude of the elasticities: by introducing an additional set of unobserved idiosyncratic characteristic that is not contained inside HP's similarity data, we have an additional degree of freedom that allows to better control the overall magnitude of the cross-price elasticities.

If we exclude the presence of idiosyncratic characteristics ( $\alpha = 1$ ), the price-quantity derivative  $\partial p_i / \partial q_j$  is just the cosine similarity between *i* and *j*:

$$\partial p_i / \partial q_j = \mathbf{a}_i' \mathbf{a}_j$$
 (C.1)

this implies that the cross-price elasticities are entirely pinned down by HP's cosine similarities. In other way, there is no way to control how high or low cross-price elasticities are overall: we must fully trust not only the relative magnitude of HP's cosine similarities, but also their *level*.

When we add unobserved idiosyncratic unobserved characteristics, the price-quantity derivative for  $i \neq j$  becomes

$$\partial p_i / \partial q_j = \alpha \mathbf{a}'_i \mathbf{a}_j$$
 (C.2)

By calibrating the parameter  $\alpha$ , we can ensure that the magnitude of the recovered elasticities is consistent with state-of-the-art estimates from the IO literature (see Section (4).

### D. Nash-Cournot Equilibrium and Network Centrality

In this appendix, I provide additional details on the relationship between equation (2.26), which describes the equilibrium size of firms in my model, and the measures of network centrality developed by Katz (1953) and Bonacich (1987), which are widely used in the social networks literature.

Under the restriction that the cost function is quadratic, the game played by the firms from Section 2 is a type of linear-quadratic network game. Ballester, Calvó-Armengol and Zenou (2006, henceforth BCZ) show that players' equilibrium actions and payoffs in this class of games depends on their centrality in the network.

In the game played the firms that populate by model, the adjacency matrix of the network over which the game is played, is given by the matrix  $(-\Sigma)$ . This matrix appears in the quadratic term of all the welfare functions (profits, total surplus and the Cournot potential).

Before discussing how the linkage extends to my model, I am going to formally define the metric of centrality.

**Definition 11** (Katz-Bonacich Centrality). For a weighted network with adjacency matrix **M**, we define the vector of centralities **k**, a function of M with parameters  $(\eta, \mathbf{g})$ :

$$\mathbf{k} (\mathbf{M}; \eta, \mathbf{g}) : \qquad \mathbf{k} = \eta \, \mathbf{M} \mathbf{k} + \mathbf{g}$$
(D.1)  
=  $(\mathbf{I} - \eta \mathbf{M})^{-1} \mathbf{g}$ 

The Katz-Bonacich centrality is defined recursively: a node receives a higher centrality score the higher is the centrality of the nodes it is connected to.

The Nash-Bonacich linkage extends to my model. Suppose that the vector of marginal costs (**c**) is exogenous: then, the Cournot-Nash equilibrium allocation of the model presented in Section 2 (equation 2.26) can be easily verified to coincide with the vector of Katz-Bonacich centralities, with parametrization  $(\frac{1}{2}, \frac{1}{2}(\mathbf{b} - \mathbf{c}))$ :

$$\mathbf{q}^{\Phi} \equiv \mathbf{k} \left( -\mathbf{\Sigma}; \ \frac{1}{2}, \ \frac{1}{2} (\mathbf{b} - \mathbf{c}) \right)$$
 (D.2)

Notice that the Cournot game is played over a *negatively-weighted* network (the adjacency matrix is  $-\Sigma$ ). The consequence is that the interpretation of  $\mathbf{q}^{\Phi}$ , as a measure of centrality, is reversed: a higher Katz-Bonacich centrality actually reflects a more peripheral position in the network with positive weights  $\Sigma$ .

# E. Independent Validation of the Hoberg & Phillips Dataset

In this appendix, I validate independently the text-based product similarity measures of Hoberg and Phillips (2016). In the figure below I produce a graph similar to that of Figure 3, while coloring different nodes according to the respective firm's GIC economic sector. The figure shows that there is significant overlap between the macro clusters of the network of product similarity and the broad GIC sectors. To produce this visualization, the dimensionality of data has been reduced from 61,000 to 2; yet, the overlap is nonetheless very clearly visible. The GIC sectors were *not* targeted in producing this graph.

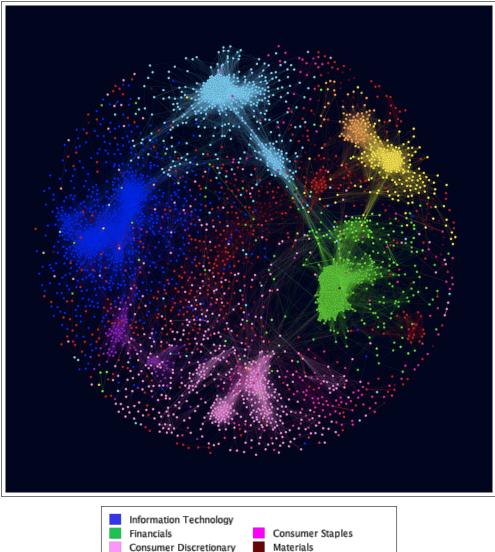


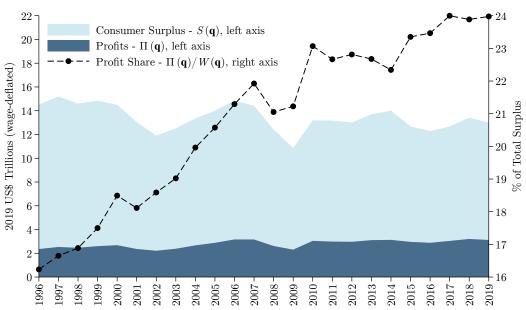
FIGURE 12: VISUALIZATION OF THE PRODUCT SPACE (ALTERNATE COLORING)

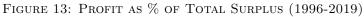


# F. Model Extensions: Empirical Results

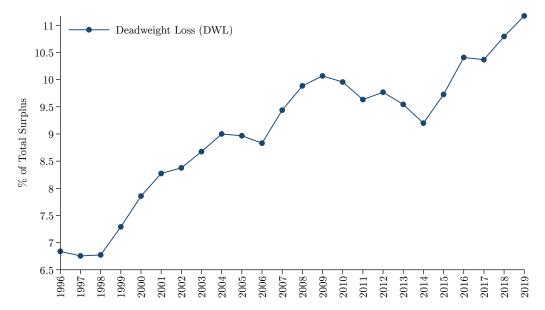
### F.1. Quadratic Cost Function (decreasing returns to scale)

Figures 13 and 14 replicate, respectively, Figures 7 and 8 for the extended model where firms have a non-flat marginal cost function (discussed in 6.2).





### FIGURE 14: DEADWEIGHT LOSS FROM OLIGOPOLY (1996-2019)



### F.2. Alternative Model with Private and Foreign Firms

Figures 15 and 16 replicate, respectively, Figures 7 and 8 for the extended model that includes a competitive fringe of atomistic firms that represent private and foreign firms (discussed in 6.2). For comparability, the surplus measures only include granular oligopolistic firms (Compustat).

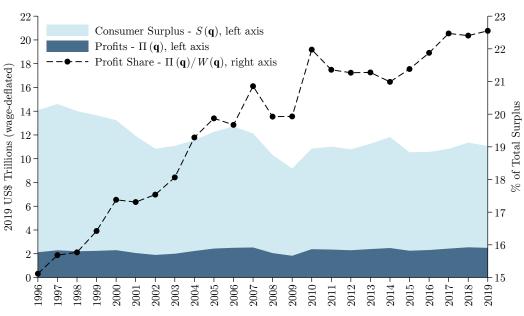
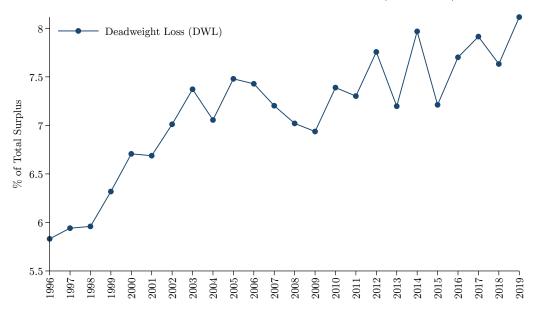




FIGURE 16: DEADWEIGHT LOSS FROM OLIGOPOLY (1996-2019)



### F.3. Alternative Model: Tradable Sectors Only

Figures 17 and 18 replicate, respectively, Figures 7 and 8 for the model where non-tradable sectors are excluded (discussed in 6.3). For comparability, the surplus measures only include granular oligopolistic firms (Compustat). The list of broad sectors, with an indication of whether they are considered tradable for this model extension, is found in Table 4 (directly below).

Code	ISIC v3.1 Macro-Sector	Non-Tradable
1-5	Agriculture and Fishing	
10-14	Mining and Quarrying	
15 - 16	Food, Beverages and Tobacco	
17-19	Paper, Pulp and Publishing	
20	Wood and Wood Products	
21 - 22	Pulp, Paper and Publishing	
23	Coke, Refined Petroleum Products and Nuclear Fuel	
24	Chemicals and Chemical Products	
25	Rubber and Plastic Products	
26	Other Non-Metallic Mineral Products	
27	Basic Metals	
28	Fabricated Metal Products	
29	Machinery and Equipment	
30-33	Electrical and Optical Products	
34	Motor Vehicles and related	
35	Other Transport Equipment	
36 - 37	Other Manufacturing and Recycling	
40-41	Utilities	$\checkmark$
45	Construction	
50-52	Wholesale and Retail Trade	$\checkmark$
55	Hotels and Restaurants	$\checkmark$
60-64	Transport, Logistics and Communication	
65-67	Financial Services	$\checkmark$
70	Real Estate	
71	Renting of Machinery and Equipment	
72	Computer-Related Activities	
73 - 74	Other Professional Services	
80	Education	$\checkmark$
85	Health Services and Social Work	$\checkmark$
90-93	Other Community, Social and Personal Services	

TABLE 4: LIST OF MACRO-SECTORS (TRADABLE AND NON-TRADABLE)

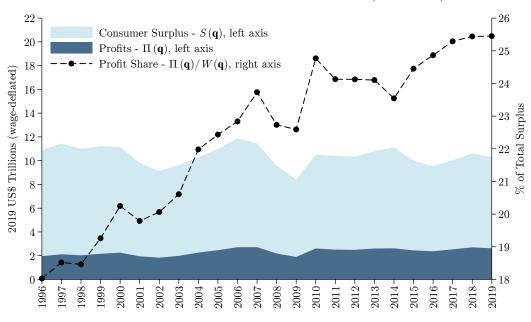
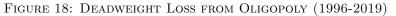
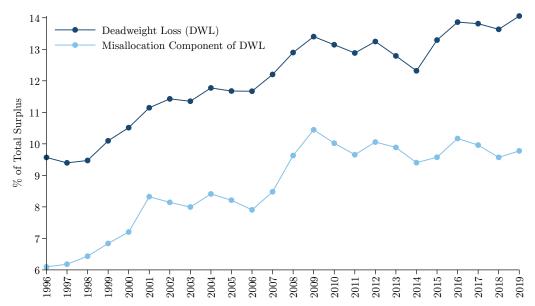


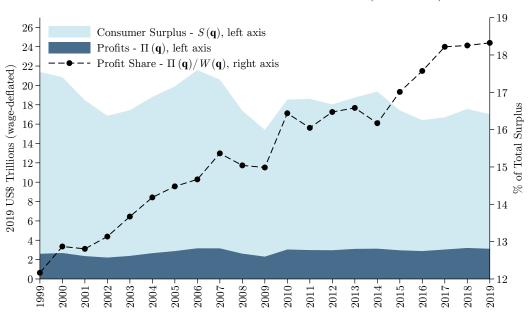
FIGURE 17: PROFIT AS % OF TOTAL SURPLUS (1996-2019)





### F.4. Alternative Model with Multi-Product Firms

Figures 19 and 20 replicate, respectively, Figures 7 and 8 for the alternative model with multi-product firms described in 2.8 (data starts in 1999).



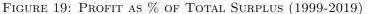
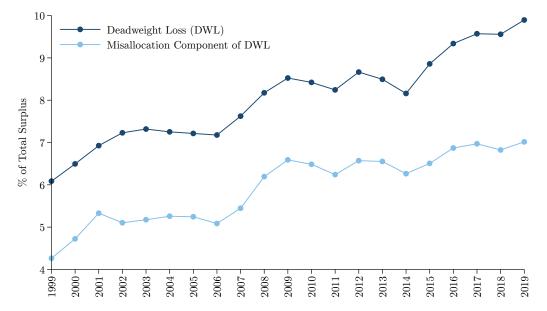


FIGURE 20: DEADWEIGHT LOSS FROM OLIGOPOLY (1999-2019)



### F.5. Alternative Model with Input-Output Linkages

Figures 21 and 22 replicate, respectively, Figures 7 and 8 for the alternative model with input-output networks described in 6.5 (data ends in 2007).

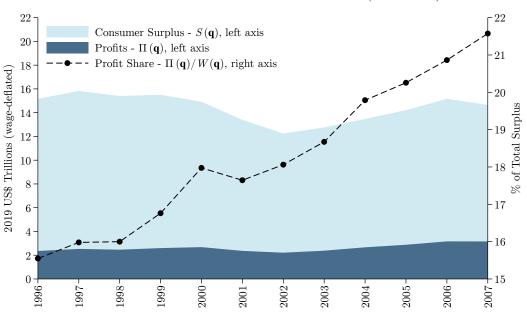
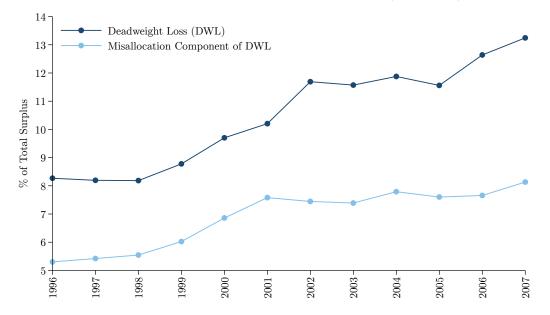


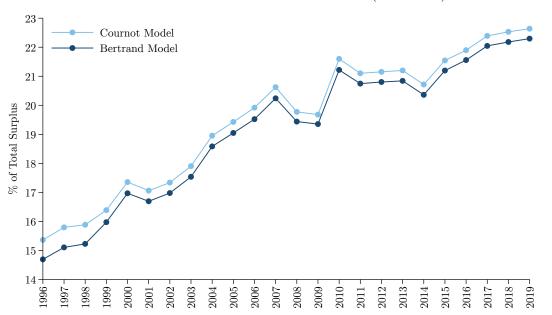
FIGURE 21: PROFIT AS % OF TOTAL SURPLUS (1996-2007)

FIGURE 22: DEADWEIGHT LOSS FROM OLIGOPOLY (1996-2007)

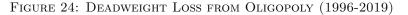


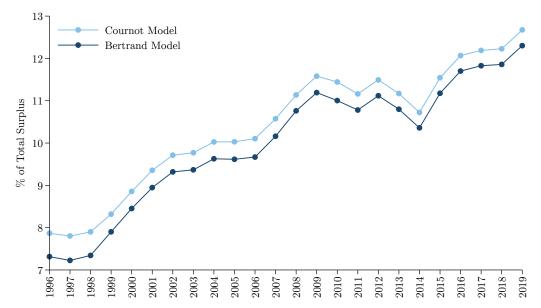
### F.6. Comparison of Cournot Oligopoly and Bertrand Oligopoly

Figures 23 and 24 compare, respectively, the profit share (of total surplus) and the deadweight loss of the baseline Cournot model against its Bertrand counterpart, presented in subsection 6.6. Figure 23 replicates (for both) the dotted black line of Figure 7, while Figure 24 does the same with the blue line of Figure 8.









### G. Comparison to Symmetric Benchmark Model

In this appendix, I quantify the heterogeneity in cosine/similarities and show practically how ignoring this heterogeneity can distort the measurement of other objects of the model. I do so by comparing my baseline model to a benchmark linear demand model with a symmetric cosine similarity matrix – that is, where:

$$\sigma_{ij} = \bar{\sigma} \,\forall (i,j) \tag{G.1}$$

 $\bar{\sigma}$  is a scalar that we pick to make the benchmark model welfare-equivalent. Because total consumer surplus is  $\frac{1}{2}\mathbf{q}'\Sigma\mathbf{q}$ , the value of  $\bar{\sigma}$  that makes the two models welfare-equivalent is:

$$\bar{\sigma} = \frac{\mathbf{q}' \Sigma \mathbf{q}}{\mathbf{q}' \left( \mathbf{1}\mathbf{1}' - \mathbf{I} \right) \mathbf{q}} \tag{G.2}$$

Now, for both the baseline and the benchmark symmetric model, the vector of demand intercepts  $\mathbf{b}$  (which captures product quality) is identified by the following equation

$$b_i = p_i + q_i + d_i \tag{G.3}$$

where  $d_i$  is the output-weighted degree centrality of firm *i*. **p** and **q** are unchanged, because the identification of **q** and **c** does not depend on  $\Sigma$ . In the benchmark symmetric model, the term  $(\bar{\sigma}q_i + d_i)$  is the same across all firms; therefore, it is easy to see from the equation above that any unobserved heterogeneity in  $\Sigma$ , summarized by the degree centrality  $d_i$ , is absorbed one-for-one by  $b_i$ .

That means that, by comparing the distribution of  $d_i$  and  $b_i$  across the two models, we can get a sense of what is missed by a model with no heterogeneity. The attached Figure compares the distribution of these two variables across the two models: the baseline model and the alternative "symmetric" model where  $\sigma_{ij} = \bar{\sigma}$ . The upper panel shows the cross-sectional distribution of the  $d_i$ . In the baseline model there is vast heterogeneity among firms in centrality. In the benchmark symmetric model all firms have the same  $d_i$ (dashed vertical line).

The lower panel displays the same graph for the log of  $b_i$ , with a vertical solid line marking the degree centrality for the symmetric model. What we find is that, under the alternative model, we recover a completely different distribution of  $b_i$ : not only the mean, variance and skewness are off, but even the range is different: it is easy to show that  $b_i$  is bounded below by  $d_i$ , and the fact that the all firms have the same value (let's call it  $\overline{d}$ ) for  $d_i$  implies that  $\overline{d}$  provides a sharp lower boundary for the range of  $b_i$ .

The intuition is that, given the profits observed in the data, firms that are less "central" do not need to be very productive, while firms that are very productive do not need to very peripheral. The interpretation of these findings is that the ignored heterogeneity in  $\sigma$  is not just absorbed by  $b_i$ , but it's actually lost (less variation in  $d_i \rightarrow$  less variation in  $b_i$ ). Hence, ignoring variation in  $\sigma$  has real consequences.

where  $d_i$  is the degree centrality of firm *i* (defined in subsection 2.5). By ignoring the variation in cosine similarities (which are summarized at the firm level by  $d_i$ ) we lose a lot of the variation in  $b_i$  as well. The intuition is that firms that are highly-central in the network of rivalries need to be producing goods that provide a lot of utility (high  $b_i$ ) otherwise they wouldn't be active in equilibrium. By the same token, firms with low centrality don't need to be very productive to be active.

The implication is that ignoring the heterogeneity in cross-price elasticities is not harmless. If we lose variation in centrality it doesn't simply show up as heterogeneity in productivity: there is a real loss of information that occurs.

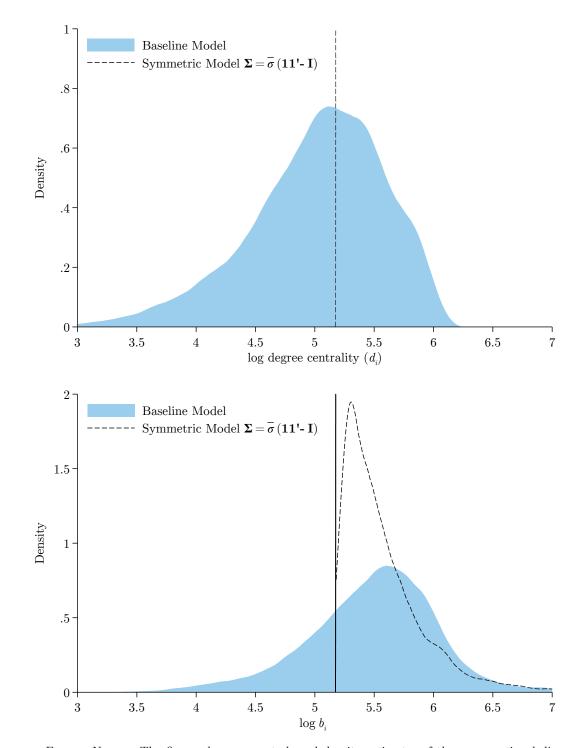


FIGURE 25: CROSS-SECTIONAL DISTRIBUTION OF DEGREE CENTRALITY AND DEMAND INTERCEPT (2019)

FIGURE NOTES: The figure above presents kernel density estimates of the cross-sectional distribution of the (log of) degree centrality ( $d_i$  - upper panel) and the demand intercept/quality ( $b_i$  - lower panel). Each observation is a firm, data is from the year 2019. The light blue area represents the distribution for the baseline model, while the dotted black line represents the distribution for an alternative model where  $\Sigma = \bar{\sigma} (\mathbf{11'} - \mathbf{I})$ .

### H. Proofs & Derivations

Proof to Lemma 1. Divide both sides of equation (2.34) by  $c_i$  and subtract one to obtain:

$$\frac{p_i}{c_i} = \frac{b_i + c_i - d_i}{2c_i} \tag{H.1}$$

Because  $\sigma_{ij} \ge 0$  for all (i, j) and  $q_j \ge 0$  for all  $j, d_i \ge 0$ , and the lemma follows.

Proof to Proposition 2. Start from equation (2.17), evaluated at the Cournot equilibrium, and subtract  $(\mathbf{I} + \boldsymbol{\Delta}) \mathbf{q}^{\Phi}$  from both sides to obtain:

$$\mathbf{p}^{\Phi} - \mathbf{c} - (\mathbf{I} + \mathbf{\Delta})\mathbf{q}^{\Phi} = \mathbf{b} - \mathbf{c} - (2\mathbf{I} + \mathbf{\Sigma} + \Delta)\mathbf{q}^{\Phi}$$
(H.2)

next, notice that, by equation (2.26), the right hand side is zero. Move  $-\mathbf{q}^{\Phi}$  to the right hand side with a positive sign:

$$\mathbf{p}^{\Phi} - \mathbf{c} - \Delta \mathbf{q}^{\Phi} = \mathbf{q}^{\Phi} \tag{H.3}$$

what is left on the left hand side is  $\mathbf{p}^{\Phi}$  minus the vector of marginal costs. This is the left-hand side of of the equation (2.31). To prove the right hand side, re-write equation (2.26) as:

$$(2\mathbf{I} + \boldsymbol{\Sigma}) \mathbf{q} = \mathbf{b} - \mathbf{c} \tag{H.4}$$

move  $\mathbf{d} = \boldsymbol{\Sigma} \mathbf{q}$  to the right hand side and divide both sides by two.

Proof to Proposition 3. Using equation (2.31), we can rewrite equation (2.36) as

$$\mu_i - 1 = \frac{1}{2} \left( 1 - \chi_i \right) \left( \omega_i - 1 \right)$$
(H.5)

plug the expression for  $\omega_i - 1 = 2(\bar{\mu}_i - 1)$ , from equation (2.34), to obtain:

$$\mu_i - 1 = (1 - \chi_i) \left( \bar{\mu}_i - 1 \right) \tag{H.6}$$

add 1 to both sides, take the (-1) out of the second parentheses and simplify to obtain equation (2.39).  $\Box$ 

Proof to Proposition 4. Notice that the left hand side of equation (2.31) implies:

$$r_i = (p_i - c_i) q_i = q_i^2 \tag{H.7}$$

then 
$$\frac{r_i}{s_i} = \frac{2q_i^2}{q_i^2 + \sum_{j \neq i} \sigma_{ij} q_i q_j} = \frac{2q_i}{q_i + \sum_{j \neq i} \sigma_{ij} q_i} \equiv 2\mathcal{M}_i$$
 (H.8)

*Proof to Proposition 7.* We write the first order condition of firm z with respect to the output of product line i:

$$0 = \frac{\partial \varpi_z}{\partial q_i} = \sum_{j=1}^n o_{ij} o_{iz} \cdot \frac{\partial \pi_j}{\partial q_i} = b_i - c_i - 2q_i - \sum_{j=1}^n (1 + \kappa_{ij}) \sigma_{ij} q_j$$
(H.9)

in vector form:

$$\mathbf{0} = \mathbf{b} - \mathbf{c} - (2\mathbf{I} + \boldsymbol{\Sigma} + \mathbf{K} \circ \boldsymbol{\Sigma}) \mathbf{q}$$
(H.10)

the potential function  $\Phi$  is simply the solution to the differential equation that equates the gradient  $\nabla \Phi(\mathbf{q})$  to the right-hand side of equation (H.10).

Proof to Proposition 9. Let  $p_{n+1}$  be the price of the good sold by the atomistic firms (recall we assumed they produce a homogeneous product). Because firms behave competitively and price at marginal cost, it must be the case that:

$$q(\zeta) = p_{n+1} \cdot \zeta \tag{H.11}$$

hence labor supply and profits are given by:

$$h(\zeta) = \frac{p_{n+1}^2}{2} \cdot \zeta; \qquad \pi(\zeta) = \frac{p_{n+1}^2}{2} \cdot \zeta$$
 (H.12)

Because the atomistic firms pay an entry cost of one unit of labor, the productivity cutoff for entry, which we call  $\zeta_{\min}$ , is given by:

$$1 = \frac{p_{n+1}^2}{2} \cdot \zeta_{\min}$$
(H.13)

Let us now compute aggregate output and aggregate labor

$$q_{n+1} = \int_{\zeta_{\min}}^{\infty} q\left(\zeta\right) \,\mathrm{d}\,cdf\left(\zeta\right) = p_{n+1} \int_{\zeta_{\min}}^{\infty} \zeta \cdot pdf\left(\zeta\right) \,\mathrm{d}\zeta = \sqrt{\frac{2}{\zeta_{\min}}} \int_{\zeta_{\min}}^{\infty} \frac{\beta-1}{\zeta^{\beta}} \,\mathrm{d}z = \sqrt{2}\zeta_{\min}^{\frac{1}{2}-\beta}$$

$$h_{n+1} = \int_{\zeta_{\min}}^{\infty} h\left(\zeta\right) \,\mathrm{d}\,cdf\left(\zeta\right) = \frac{p_{n+1}^{2}}{4} \int_{\zeta_{\min}}^{\infty} \zeta \cdot pdf\left(\zeta\right) \,\mathrm{d}\zeta = \frac{1}{\zeta_{\min}} \int_{\zeta_{\min}}^{\infty} \frac{\beta-1}{\zeta^{\beta}} \,\mathrm{d}\zeta = \zeta_{\min}^{-\beta}$$

$$(H.14)$$

By writing the productivity cutoff  $\zeta_{\min}$  in terms of aggregate output  $q_{n+1}$  and plugging it in the expression for aggregate cost  $h_{n+1}$ , we find the aggregate cost function:

$$h_{n+1} = \left[ \left( \frac{q_{n+1}}{\sqrt{2}} \right)^{\frac{1}{2-\beta}} \right]^{(-\beta)} = \left( \frac{q_{n+1}}{\sqrt{2}} \right)^{\frac{2\beta}{2\beta-1}}$$
(H.15)

by taking the limit  $\beta \to 1^+$ , we can see that the expression above converges to the quadratic form:

$$h_{n+1} = \frac{q_{n+1}^2}{2} \tag{H.16}$$

Proof to Proposition 10. The left hand side of equation (2.31) can be written as:

$$q_i^2 = p_i q_i - c_i q_i \tag{H.17}$$

Then we replace  $c_i q_i = \text{TVC}_i - \delta_i q_i^2/2$ , move  $(\delta_i q_i/2)$  to the right hand side and obtain:

$$(1+\delta_i/2)q_i^2 = p_iq_i - \text{TVC}_i \tag{H.18}$$

and finally solve for  $q_i$  by dividing both sides by  $(1 + \delta_i/2)$  and taking the square root.

Proof to Proposition 12. We start by re-writing equation (2.18) as:

$$\alpha \cdot \cos_{\mathrm{KQ}}^{\mathrm{HP}} \cdot q_{\mathrm{K}} q_{\mathrm{Q}} = -\varepsilon_{\mathrm{KQ}} p_{\mathrm{K}} q_{\mathrm{K}} \tag{H.19}$$

Then, substituting  $q_{\rm K}, q_{\rm Q}$  using (3.3), with  $(\delta_{\rm K} = \delta_{\rm Q} = 0 \ \forall i)$ , we can write:

$$\alpha \cdot \cos_{\mathrm{KQ}}^{\mathrm{HP}} \cdot \sqrt{p_{\mathrm{K}} q_{\mathrm{K}} - \mathrm{TVC}_{\mathrm{K}}} \sqrt{p_{\mathrm{Q}} q_{\mathrm{Q}} - \mathrm{TVC}_{\mathrm{Q}}} = -\varepsilon_{\mathrm{KQ}} p_{\mathrm{K}} q_{\mathrm{K}}$$
(H.20)

We can then re-write the same equation for (j, i) instead of (i, j), and sum the two to obtain:

$$2 \cdot \alpha \cdot \cos_{\mathrm{KQ}}^{\mathrm{HP}} \cdot \sqrt{p_{\mathrm{K}} q_{\mathrm{K}} - \mathrm{TVC}_{\mathrm{K}}} \sqrt{p_{\mathrm{Q}} q_{\mathrm{Q}} - \mathrm{TVC}_{\mathrm{Q}}} = -(\varepsilon_{\mathrm{KQ}} p_{\mathrm{K}} q_{\mathrm{K}} + \varepsilon_{\mathrm{KQ}} p_{\mathrm{Q}} q_{\mathrm{Q}})$$
(H.21)

Finally, we solve for  $\alpha$  on the left hand side to obtain equation (3.8).

Proof to Proposition 13. The left bound is simply a restatement of the non-DRS assumption. The right bound comes from the requirement that  $c_i \ge 0$ . We simply re-write it in terms of revenues, costs and  $\delta_i$ :

$$c_i = \frac{\text{TVC}_i}{q_i} - \frac{\delta_i}{2}q_i = \frac{\text{TVC}_i}{\sqrt{\frac{p_i q_i - \text{TVC}_i}{1 + \delta_i/2}}} - \frac{\delta_i}{2}\sqrt{\frac{p_i q_i - \text{TVC}_i}{1 + \delta_i/2}} \ge 0$$
(H.22)

and rearrange the right hand side to obtain:

$$\delta_i \le \frac{2 \cdot \text{TVC}_i}{p_i q_i - 2 \cdot \text{TVC}_i} \tag{H.23}$$

*Proof to Proposition 14.* Start by writing the vector of economic profits in terms of the price vector **p**:

$$\pi = \operatorname{diag}(\mathbf{p} - \mathbf{c}) \left(\mathbf{I} + \boldsymbol{\Sigma}\right)^{-1} \left(\mathbf{b} - \mathbf{p}\right)$$
(H.24)

Now let  $\mathbb{D}$  and  $\mathbb{O}$  be, respectively, the matrices containing the diagonal and off-diagonal elements of  $(\mathbf{I} + \boldsymbol{\Sigma})^{-1}$  so that:

$$\left(\mathbf{I} + \boldsymbol{\Sigma}\right)^{-1} = \mathbf{D} + \mathbf{O} \tag{H.25}$$

Then we can write:

$$\pi = \operatorname{diag} \left( \mathbf{p} - \mathbf{c} \right) \left[ \mathbb{D} \left( \mathbf{b} - \mathbf{p} \right) + \mathbb{O} \left( \mathbf{b} - \bar{\mathbf{p}} \right) \right]$$
(H.26)

and take the first order condition firm-by-firm by taking the price vector of other firms (denoted by the upper bar) as given:

$$0 = (\mathbf{I} + \boldsymbol{\Sigma})^{-1} (\mathbf{b} - \mathbf{p}) - \mathbb{D}\mathbf{p} + \mathbb{D}\mathbf{c}$$
(H.27)

we can re-write this system in terms of **q**:

$$0 = \left(\mathbf{I} + \mathbb{D}^{-1} + \mathbf{\Sigma}\right)\mathbf{q} - (\mathbf{b} - \mathbf{c})$$
(H.28)

the corresponding Bertrand potential is

$$\Psi = \mathbf{q}' \left( \mathbf{b} - \mathbf{c} \right) - \frac{1}{2} \mathbf{q}' \left( \mathbf{I} + \mathbb{D}^{-1} + \mathbf{\Sigma} \right) \mathbf{q}$$
(H.29)

and the Bertrand equilibrium is:

$$\mathbf{q}^{\Psi} = \left(\mathbf{I} + \mathbb{D}^{-1} + \boldsymbol{\Sigma}\right)^{-1} (\mathbf{b} - \mathbf{c}) \tag{H.30}$$

# I. Additional Figures

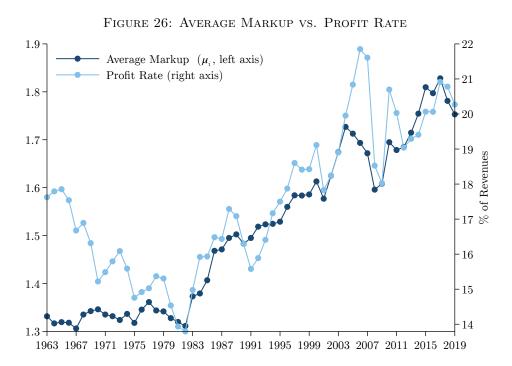


FIGURE 27: OPERATING VS. PRE-TAX PROFIT RATES

